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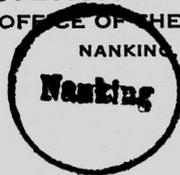
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UNIVERSITY OF NANKING

OFFICE OF THE TREASURER
NANKING, CHINA

January 4, 1934.

Mr. B. A. Garside,
Associated Boards,
New York.

My dear Mr. Garside:

Your letter of December 4th enclosing the blanks and information concerning the regents report was received and I was surprised to note that you had not received the report. For once I was not at fault as the blank left my hands on September 16th. However, in checking up further with the president's office I find they did not post it to you until some date after November 15th. I am exceedingly sorry. I should have kept checking them but there comes a point where it is difficult to insist that things be done!

In thinking over this whole question of the regents report, I have come to the conclusion that our main stumbling block is the fact that the president must secure a sworn statement at the consulate. He puts off the day when he must go down to the consulate and it delays the statement very seriously. This seems to have been the real cause for delay after the opening of the fall semester. He is always exceedingly busy and it is difficult to find the time to make the trip, especially when the importance does not seem to register!

I know that we do not secure such a statement for the Ginling College report. Is it necessary? Could you have the notary public seal affixed at home in the way it is done for Ginling College? I do not know exactly how they manage it - Miss Tyler would be able to tell you. If this is possible and all that is required is to have Dr. Chen sign the report as president, it could be mailed to you a number of weeks earlier I am sure.

I note what you say about estimating and sending it to you before the close of June. That is quite possible, and pending the possibility that I may be on furlough, I will make a note to have it done. In former years we have taken the attitude that the regents must have a report that would agree with our audited statement, but if this is not as important as the time element, there is no reason why we should not make estimates for the last fifteen days of June and send it to you at that time. Will you let me know definitely on this point?

If we can clear this two points perhaps it will be possible to have the report reach your office earlier. I note the letter just in today that you have received the report.

Sincerely yours,

Elmer M. Priest

*One of the mornings when a leak of your surplus steam heat would brown upon
stiff fingers!*

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UNIVERSITY OF NANKING
OFFICE OF THE TREASURER

NANKING, CHINA

January 5, 1934.

Mr. B. A. Garside,
Associated Boards for Chr. Colleges in China,
150 Fifth Avenue, New York City.

My dear Mr. Garside:

Will you kindly make payment during
the year 1934 to the Milbank Memorial Foundation to cov-
er clerical work, the amount not to exceed one thousand
dollars (G\$1,000.00)? As the funds are required the re-
quest will be sent directly to your office.

The payments should be made to Dr. Edgar Sydenstricker
of the Milbank Memorial Foundation.

Sincerely yours,

Elmer M. Priest

Treasurer.

cc JLB

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0822

January 10, 1934.



Sent to Mr. ...

Dear friends:

This is a very lazy way of acknowledging the many delightful notes, letters and greetings that came at Christmas time, but it carries my deep appreciation of each and every one and enables me to send my greetings to a larger number than would be possible in any other way. I am always happy to have news from you at least once a year and enjoy the word that comes of your activities and life.

It has been a quiet peaceful year, and we are nearing the end of the fall semester with out any unusual happenings! No wars to disturb us in Nanking, no political disturbances, no student agitation - all is well from these very trying elements that have shaken our faith in years past. We have about the same number of students as in the past year.

Incidentally, we share the problem of a living deficit with nearly every school in the Orient - perhaps in the world. I shall not bore you with many figures but cannot resist a few! Last year our total expenditures were Yuan \$938,418.25, and I believe the total this year will be a little over a million. Next year as serious as we can see now we shall have to face a shortage of about 20,000 Yuan. It challenges us - can we meet it? We spend much time trying to find some way to stretch our covers over the many activities, but they are not elastic and we are facing the future with the hope that our retrenchments may not cripple us permanently. It has been a great satisfaction to have a part in the group discussions where the administrators are facing the future, planning the best way to meet the needs and trying to make necessary "cuts" where they will cause the least pain! Even with courageous planning the task is great and we have no idea what the future will bring. It is quite evident that we shall have to close all research projects under the Institute of Business Cultural Studies, bringing great disappointment to the men who have planned for the work. It shakes our belief in endowments for any work!

My own faith in foreign endowments for the maintenance of certain definite work has been greatly shaken. For years - have talked and urged endowments, but when our income is but from fifty to seventy per cent, I begin to wonder. Perhaps it is best to use your money as it comes getting each generation provide for its own enterprises. At least I shall never urge that we look for endowments for maintenance again. In the belief that the funds were "safe" permanent programs have been inaugurated and now with greatly reduced income to cancel them creates no small task.

We have a peculiar situation. On the one hand we are facing serious deficits, necessity for curtailment and even the need of closing certain work. On the other side we have expansion in connection with the College of Agriculture. There have been a number of very interesting gifts, promises of others and much interest in this work. It creates definite problems in administering the "part" so it will not over-balance the "whole". Everyone is deeply grateful for the continued expression of appreciation and trust in our work. We believe we have a contribution to make to China in the development of better agricultural methods for the masses who are dependent upon the land.

A letter could not be complete without a word about the hospital and Linling College. Although we thought that the splendid new government hospital with its splendid plan, equipment and staff would affect our hospital, we have not found, as yet, that it has made any difference to us. A serious problem in finding enough money to run the hospital, especially

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to meet the need for charity work, but lower exchange rates have helped us. Both Miss Jeffrey and Miss Van Vliet leave for furlough in the summer of 1934. We are installing steam heat in the dispensary and connecting the dispensary with the wards by a covered way. At Singing College the two new buildings are nearly completed at last, and we shall move during the winter holidays. The first quadrangle is now completed and connected with covered ways. Financially Singing is facing a serious shortage and it is cause for grave concern because we cannot see any solution for the future unless business conditions improve so that we can depend on receiving voluntary gifts of sufficient size to meet our needs.

Some of you may not have heard of the death of Mrs. Van Vliet on December 22d, two days after her seventy-first birthday. She was taken ill just after Thanksgiving. Having spent nearly forty-seven years in China, she will be greatly missed from the community. It was a joy to have known her.

The Christmas season was full of joy and many services. Each group wants to have their share in the Christmas activities and I believe there are many ways of telling the Christmas story. It is such a glorious heritage for every Christian and especially at this time of year it is our privilege to interpret the true spirit of Christ to those people who have not been privileged to hear it from their childhood. It is a great joy to us all to have the carols sung as only the Chinese community can sing them - they are very generous in giving time to help with our recitals and concerts.

In January, during the winter, we had a lovely communion service in a new chapel at the end of the road where we have not heard of before. Miss Van Vliet has given a small chapel for a prayer and meditation hall in memory of her husband, who died in 1923 while in the service of the University. The chapel has been placed just south of the Williams House - now used as a dormitory for the women students - and the entrance is made by the university entrance, passing a dining hall which has been attractively planted with shrubs. The chapel in its simplicity and completeness is a wonder to us all. It will seat eighty people and is used only for religious purposes. Just outside is a bell, a bit like the one of a temple bell, given by the Christian students in memory of their fathers.

I am still going to leave for home next spring, but so far there is nothing definite. There seems to be no person in sight for the work, but I am hoping some way may be found so it will not prove a heavy financial burden for me to take this furlough. It is nearly seven years since I left home and at times I long for home and friends. Physically I do not need a furlough, but this work prohibits my long absences from home. Except for occasional trips to Shanghai, I have been away only three times in seven years. However, it is all uncertain and what ever seems best for the work will be quite satisfactory to me. Please continue to send letters to me in China until such time as I am no longer at Singing College for a while.

There are many things left unsaid about old friends, progressive modern China with the new motor roads to Wu, Chinkiang, Hangchow, soon to Shanghai, but I must leave a few things to be told when I reach home! The war clouds are overcast on one side, clearing on the other. We hear rumors of political changes - new problems. We can only pray for peace - permanent peace for all China. May 1934 bring harmony and a sense of stability for the world!

Sincerely yours,

University of Nanking
Nanking, China.

Miss V. Priest.

... we have a new faculty baby! Ethel-Jean Smythe, daughter of Mr. and

Mrs. Lewis S. Smythe.

0824

Suz

Nanking

January 12, 1934

Miss Elsie M. Priest
University of Nanking
Nanking, China

My dear Miss Priest:

This will deal with the matters discussed in your letter #10 dated October 7th, 1933.

Ed Cartwright

Piano ordered in July. As I have already stated the original of this letter did not reach us. The carbon copy you sent with letter #12 arrived in December. I have delayed my reply because Mr. Cartwright has been away from his office practically all the time for the last six or eight weeks, and I have not been able to clear with him the item of the piano which you ordered in July. So far as I have been able to discover from conversations with Mr. Cartwright's Secretary and from investigations in the purchasing and Shipping Department of the Methodist Board, no request has been received in the Methodist Board for the purchase of this piano and no action has yet been taken. The Board has a record of three pianos, including two uprights and one grand, sent to Ginling College about the end of August. They also purchased a number of pianos for Bliss Kent in Peiping. But I believe that no piano has as yet been sent out in accordance with the letter which you state Mr. Jones wrote Mr. Cartwright in July. Since the original of your letter #10 was lost, and your carbon copy did not enclose a copy of this letter from Mr. Jones, that communication also seems to have been hopelessly lost.

As soon as Mr. Cartwright gets back to his office (within about ten days now) we will investigate the matter further, and will communicate with you either by letter or by cable.

Absolute charter for Nanking and Ginling. President Wu will have returned to Nanking before this letter reaches you, so you will have her first hand report on our conversations with reference to whether Ginling should be included with the University of Nanking if and when we apply for an absolute charter, or should move for separate incorporation. I had a conference with Miss Wu on this subject, and gained the impression that she considered one incorporation for the University of Nanking and Ginling College as the better method. I believe that this also represents the judgment of most of the Ginling College Committee. But undoubtedly there is still some conviction both in China and here in America that Ginling College should have an entirely separate existence .

I believe that the consensus of judgment among the supporting Mission Boards, and the Associated Boards, strongly favors a continuation of the present cooperation between the University of Nanking and Ginling College.

0825

1/12/34

Everyone is desirous of maintaining the individual entity of Ginling College as a very fine and distinctive piece of higher education for the young womanhood of China. But the hope is at the same time that this can be accomplished without interfering in any way with a very large amount of cooperation with the University of Nanking. Everyone is agreed that at the present time we are trying to maintain many more units of Christian higher educational work than we can support adequately or are likely to secure funds to support for any time in the immediate future. Practically everyone is heartily in favor of greater concentration of efforts, in principle. Of course when it comes to the actual application of the principle we immediately get into difficulties. I do believe, however, that the next few years will see some real progress in the direction of farther concentration. Any move that would have the appearance of being a separation between two institutions cooperating as closely as Nanking and Ginling could only be interpreted as a definite step in the opposite direction.

What would be the attitude of the University of the State of New York if Ginling applied for separate incorporation, I do not know. Miss Wu talked with Dr. H. H. Horner on this point, and can give first hand information. My own impression is that the Regents would prefer a single incorporation covering both the University and the College rather than separate incorporations for the two.

The question you ask as to the specific procedure Ginling should employ in applying either for separate incorporation, or inclusion with the University of Nanking has probably already been supplied to you through Miss Wu's own reports. However, I will try to summarize the procedure briefly.

If Ginling is to be included in the application for an absolute charter for Nanking, the matter will be relatively simple. The letter I wrote Dr. Chen on August 4th, 1933 gave quite detailed information as to the information the field will need to supply on the basis for our application to Albany. This information could be supplied for Ginling College at the same time as that for the University of Nanking. It could then all be transmitted to Albany together. The Board of Founders of the University of Nanking would make application on behalf of Ginling College as well as the University itself. The absolute charter, if granted, would continue the same relationship as now exists, where Ginling College is recognized as a distinct entity, but is still a part of the inclusive organization known as the University of Nanking.

If Ginling College were to move for a separate incorporation, the Ginling College Committee would have to resolve itself into a Board of Trustees, and make application for a provisional charter. They would be expected to supply approximately the same information as is outlined in my letter to President Chen under date of August 4th, though the requirements to obtain a provisional charter would not be so strict as for obtaining an absolute charter. I do not know whether it would be possible for Ginling College to obtain an absolute charter at this time, because the Department requires that an institution shall first have held a provisional charter.

Very sincerely yours,

BAG:MP

0826

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Nanking

January 12, 1934

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Miss Elsie M. Priest
University of Nanking
Nanking, China

INDEXED

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Very sincerely yours,

BAG:MP

0828



Nanking

January 12, 1934

Miss Elsie M. Priest
University of Nanking
Nanking, China

My dear Miss Priest:

This letter will acknowledge receipt of your letter of December 5th, unnumbered, with which you enclose copies of the employment agreements with Miss Olive Bowen and Miss Margaret E. Cocks. We will present these to the attention of our Founders Committee on Instruction, or Executive Committee at its next meeting.

You also ask in this letter as to the procedure we wish to follow in the case of Mr. Low. I wrote you on November 28th, but have not as yet had time for a reply, so will hold the matter in abeyance until I have had an opportunity to hear from you. In my earlier letter, I pointed out that if our Founders are to be asked to consider Mr. Low as one of their appointees, we should provide them with the essential information which they would need in forming a reasonably clear picture of Mr. Low's qualifications.

As to the handling of his salary, my letter stated that we cordially agreed with the procedure you are now employing of paying his salary direct. I understand that you yourself favored the continuation of this method.

I quite agree with you that there are many advantages of considering all foreign staff members as appointees of the Board of Founders, and I believe that it is quite desirable to include Mr. Low in this group. I believe, however, that whether he receives his salary from the Treasurer on the field or the Treasurer in New York does not make any material difference in his relationship to the Founders and to the University.

Very cordially yours,

B A GARSIDE

BAG:MP

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UNIVERSITY OF NANKING
OFFICE OF THE TREASURER
NANKING, CHINA

INDEXED

January 17, 1934.

Mr. B. A. Garside,
New York City.



Letter # 41
ack 2/13/34

My dear Mr. Garside:

In accordance with your request of November 28th, I have asked Mr. Low to fill in the application blanks for your information and files. We used one of the forms which you have sent out and trust this covers the material that you need.

See
"Low"

May I add a word about Mr. Low. It may be difficult for you to secure an adequate picture of the man from this blank, and I would like to assure you that we consider he is very fine in every way. We like him and believe he will make an outstanding contribution to the work. He is well liked by students and staff and has made a place for himself in the life of the community.

He seems to be a strong Christian and has a very friendly approach to all with whom he comes in contact. He is British, native of New Zealand, and naturally has a different attitude toward some things than is customarily American, but I do not think this is a handicap in any way - in fact, personally I think he is by far the most promising young man we have had on the campus for some years.

This is my personal reaction, but I think I can say that it is also the reaction of the group, especially the mission staff.

Sincerely yours,

Elmer M. Priest

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UNIVERSITY OF NANKING

OFFICE OF THE TREASURER

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NANKING, CHINA

February 13, 1934

Nanking

ack 5/16/34

Mr. B. A. Garside,
Associated Boards, New York.

Dear Mr. Garside:

It is New Year's eve - have you forgotten the excitement, the firecrackers and the festive air that always comes with Chinese New Year? Officially all celebration is forbidden but the gates are down this year, and practically all shops and banks are closed. The schools will be in session by law, but we shall have a good many absences I am sure! I hope everyone will be lenient - I have decided to be blind if our assistants do not appear. It is their holiday and means much to them in spite of a "modern minded" government.

I have a good many letters on my desk from you and your office and tonight I shall not attempt to take up any very specific problems raised in the letters although I may touch on several.

Your personal letter of December 27th. Thanks for sending it to me. You interpreted my meaning in treating it quite unofficially - I had no intention of having you discuss the problems with any person. I was trying to give you the picture on the field.

Miss Cocks has just decided to stay with us for another year. She brought her contract to me and after thinking it over it seemed the easiest method was to add a note that would extend it for a year. Dr. Chen and Miss Cocks have both signed it and I will enclose a copy for your records. Her work is satisfactory - very diligent worker, quiet and under the careful supervision of her brother-in-law, Dr. Fenn.

Will you gather together the necessary information concerning a person for the English Department? Please do so quite unofficially. We are trying to do some reorganization of the work especially in the College of Arts and the Chinese administration group feel we should wait until it is all settled before steps are taken to secure another person. It is largely due to the fact that they do not realize the difficulty involved in cabling at the last moment, but I do not feel I can force my opinion without appearing to dictate. It may be that it will be possible to secure a person here - Miss Imogene Ward has applied for the position - but still, I think we must have someone secured for a more permanent place. So, if you will begin to secure necessary information on one or two and send the same, unofficially, to Dr. Fenn, it will be much appreciated. Dr. Fenn would like to review the qualifications, and if possible write to the person to be appointed. Then, when the time comes it can go through President Chen's hands in the official manner. I am suggesting sending directly to Dr. Fenn because I will probably not be here if our plans are carried through as now proposed.

At this point, I think you will be interested to know that Mr. John Young will probably return to the Nanking Theological Seminary as director of Boys work. He has been invited, and I believe will accept after his study at home. We feel it is very acceptable - he is well qualified for this task, hates teaching English cordially, and will be much happier in this new work. On the other hand, we shall be happier to have the type person here who enjoys this work. The problem just now is whether or not we shall release him in June - as he requests. It will be solved within a short time, probably before I leave.

0832

2-13-34

5. 2.

The question of my furlough was discussed by the committee appointed to do so on last Saturday. I was asked to act as secretary but have not yet written the minutes, but will send a copy a little later.

Dr. Chen and I had discussed the pros and cons thoroughly and had about reached the conclusion that a short leave would cause the least difficulty, so it was first proposed that I leave for five months - three months at home - but two members of the committee were opposed to the plan, so it was voted that I should leave for nine months including travel. I am planning now to leave either April 24th or else May 9th - probably the latter date. Then, I will plan to return in January to reach Nanking in time for the second semester and in time to prepare the budgets for the year 1935-1936.

The heaviest part of the load in my office will fall to the assistant treasurer, Mr. Sie Hsiang, who has been with us for nearly thirteen years. I have no hesitation in leaving him in charge of the books and work, except the fear that he will not be physically able to stand the extra strain. We had to let him have a rest of three months last year and he is not too well now, but we shall hope it will not prove too heavy a burden. The rest of the staff are fairly well trained - there is no person who has not been with us at least four years, and the next assistant to Mr. Sie has been with us nine years. Our staff personnel has not changed since I was treasurer.

The plan is to ask Mrs. Burl A. Slocum, who joined our staff last September, (and who with her husband represents the Baptist Board in the College of Agriculture) to serve as acting treasurer for the nine months. She is a trained office person, but has never had any experience with accounting or money. However, I think if she handles the correspondence, helps with the reports, takes some committees, shares some of the "blame", etc. it will be all that will be required. The books will be audited to April 1st, and if they are not audited until after my return, it will not be serious. This plan will not add a salary, and although we were willing to make any adjustment necessary, there did not seem to be any person available who was ready to take over the office. I wish Mrs. Slocum knew a little more about the books, but I guess it will be safe enough to leave them as they are now planned. I have tried to train the various members of the staff so they could handle the work and have confidence that part of the office will go on as usual. The difficult task is the decisions, the contacts with the staff and meeting the many requests that come to us continually.

Whoever takes over my office does not inherit my work at Ginling College. We decided not to try to have one person handle the two tasks during my absence. Dr. Wu has decided to ask their Board of Directors to appoint me as the permanent treasurer for Ginling College - the former basis was more or less on a temporary basis, if one can call anything that lasts six years temporary! If President Chen and President Wu consider it is advantageous to the two institutions to have a joint treasurer, I am willing to continue to serve. It makes a long day as now arranged and as I look into the future years, I think we may have to reorganize our work so the days are not quite so crowded. It agrees with me at this stage but how long one can continue to work at this pace may be a future problem. It has been tentatively suggested that perhaps Ginling College will support a secretary who will give me a large part of her time in return for my services. I hope to have that point settled before I leave so if we are to have another person, it may be possible to find her during the time I am home. There are some obstacles, the least of which is financial, and it may not seem best.

0833

2-13-34

3.

My plans for furlough. I think today, subject to change, that I may go directly home across Canada, as we live about as near Montreal as New York. Then sometime in June I shall visit New York, checking over necessary items and clearing my plans for the next few months. As I view the situation from this distance I think I shall spend June, July and August at home in New Hampshire, and if financially possible shall hope to spend From September until Christmas in New York. In order to reach Nanking by February 1st, I will have to sail around the middle of January so would stay home until time to sail for China.

I enjoyed my months in New York City in 1926-1927, and shall try to repeat the experience to a limited extent this time. If I can manage it financially I hope to spend those months at the Biblical Seminary, taking some courses in statistics, which I need for our work here, somewhere nearby.

Have you any suggestions for my furlough? I believe it is customary for me to report to you after arrival for any plans you may have in mind. I shall do so during June - or if I go home through New York, sometime in the last part of May. Anyway I wish you would give the matter a moment or two and decide if the University, ^{Bd. of Trustees} approves of the use of my time as outlined above.

Absolute charter for Ginling College. Your letter and comments concerning Dr. Wu's opinion were a bit startling when first read, because they were exactly the opposite view that I had received from her! However, when I asked her about it, she told me that when talking it over with you she had the opinion as reported in your letter, but that since that date she had changed her mind completely. We talked it over a bit and I believe she will write you a letter. Meanwhile, I should think the minutes of Ginling College Committee should have reached you in which they state clearly that Ginling will apply for an absolute charter quite separately from the University. I believe this will be the action taken on March 2d by the Board of Directors of the college.

Sometime in the next few weeks I will try to look up and see where the plans for our University absolute charter stand. I fear some of the requests are on my desk.

Our capital ledger. I am feeling much chagrined to feel that I shall probably have to leave without having completed this task that I have had before me for seven years. There has been a good deal done on it and perhaps I can find the time to put it into at least tentative shape before I leave. I had hoped to have it done in proper shape with maps, photographs etc. and to have a copy filed with you as a permanent record. Part of the work is done, but I fear it will not be finished by May 1st inasmuch as there are two larger problems to be done - budget for the University and Budget for Ginling College. Anyway I shall have a good deal of material in hand and perhaps can sort out some of the things that appear on your books if that is still your desire. At any rate it will not be a long task to hand over to you what I have done.

Your letter of January 18th just arrived this evening and I am much interested to know that you used the University pictures at the Madison Avenue Presbyterian Church. It will be cheering news to Rex also to hear - fear he feels discouraged at times. I am also pleased to hear they sent us the gift of 10.00 - I will try to think of some special thing that we can use but which will not cost more than this amount - perhaps I can write to Mrs. Newton a little later when my brain works more clearly than it appears to at this moment.

0834

2-13-34

1/30/34

✓ Reader's Digests. Please tell Mr. Evans I appreciate his note, which arrived tonight, about two weeks after the ^{1st} January number of the readers Digest ~~was~~ ^{were} received! The magazines arrived in ample time for the opening of the semester.

✓ We have just a long session of the hospital committee this afternoon and tried to thrash out some of the more urgent problems. There are times when I feel a bit weary with problems, but they are ever with us! Financially the hospital is not quite so hard pressed - do not think they have enough money! but the heavy deficit of former years is not hanging over our heads quite so definitely this time - due to lower exchange for one thing which is a help to them.

✓ Within a few days I am sure Dr. Daniels will write to you asking that you look around for a nurse, who knows Chinese - preferably Manking mandarin although Peking Mandarin is acceptable. Both Miss Jeffrey and Miss Van Vliet will leave this summer - Miss Jeffrey not to return. We have thought that there might be some nurse of some of the mission boards who could not return on account of finances of the board, but who would be able to step into the work having been through language study. The qualifications will need to be studied carefully, and we shall probably ask that you do not appoint the person until you hear from us. My desire in sending you word now ^{to} ~~was~~ to enable you to look without rushing, and if you ^{find} ~~had~~ a person who seemed most desirable you could let us know.

✓ Miss Jeffrey's salary. Miss Jeffrey is sailing on June 3d for home. I think you had better stop her salary with the May check. As I think of it this moment I believe it will be best for me to clear her account -- which is an adjustment as she is not completing her term -- before I leave. I can arrange for it from the gold account. *noted on salary s.c.*

✓ Gold account in New York. Please deposit two thousand dollars (U.S.\$2,000.) in the Central Hanover Bank and Trust Co. I find we have rather a low balance, but have figured that this will about close the year. I was much relieved to learn that you had a "friend" in the bank who would notify you if the account was low, for I have feared a letter would be lost and then we might have serious trouble with checks being refused.

The firecrackers are popping from every direction - it sounds like the old days!

Sincerely yours,
Elinor Priest.

x *Probably not quite enough - but will send further word later -*

Have a memo to deposit ² 2,000.⁰⁰ as soon as we get money in bank. S.C.

0835

Nanking

February 15, 1934

Miss Elsie M. Priest
University of Nanking
Nanking, China

My dear Miss Priest:

Let me acknowledge receipt of your letter of January 17th to which you attach the information blank filled out by Mr. Low. We will follow up the references he gives, and will then present the matter to our Nanking Founders for their formal approval. Since all of the references mentioned by Mr. Low are in New Zealand it will take us some time to get the necessary information in hand.

I note that Mr. Low has not provided two of the things which the men who are Founders are always anxious to have before them in reaching decisions with reference to Nanking appointees, the statement of Christian experience and attitude toward Christ which is asked for under question #12 and the photograph requested under #38. Our Founders are pretty anxious to have the statement of Christian experience, and are reluctant to take any action on an appointee until this has been provided. We do not wish to press the point unduly, but if you could make the matter clear to Mr. Low, and could have him provide us with this statement it would facilitate matters greatly.

We don't want to tie these matters up with more red tape than is necessary. But on the other hand we cannot rightly ask a group of Founders to pass judgment on individuals they have never seen, and have no opportunity to interview, until we have provided them with the fairly complete information which they feel they should have. Any other course would mean reducing our action on these matters to a perfunctory rubber stamping of matters over which the Founders have no real influence.

Very cordially yours,

B A GARSIDE

BAG:MP

0836



University of Nanking

February 20, 1934

Miss Elsie M. Priest
University of Nanking
Nanking, China

My dear Miss Priest:

We have received two letters from Reid Brothers, of San Francisco, California, enclosing copies of requisition 7695, and part of 7694, the latter having been received with their original order which was filled prior to the receipt of your duplicate.

We find that they have made shipment of all the items on 7695 as their representative sent them a copy of the order as agreed upon when he called at the Hospital. Assuming that the items on 7694 were needed, they also filled that order.

We hope that the firm receiving 7694 has not received a portion of another Hospital order, or it will still further complicate the situation. The best we can do at the present time is to make payments of the invoices with a reservation that adjustments will be made should future development warrant such a course. For your information we are enclosing copies of both letters received from Reid Brothers.

Very cordially yours,

CAE:RC
Enc.

Assistant Treasurer

Paid 2/27/34 - 339⁸ / 68
20 4475

0837

UNIVERSITY OF NANKING
NANKING, CHINA

February 25, 1934.

*ACK to EMP 2/19/34
Wrote Readers' Digest 2/19*

No number on letter

Mr. B. A. Garside,
Associated Boards.
New York.



My dear Mr. Garside:

It has just occurred to me that I must write this letter and post it today if it is to go on the next boat, so instead of having all the facts before me I will send it from home without going to the office on a rainy Sunday morning.

Sometime before Christmas Dr. Fenn wrote to Readers' Digest enclosing our usual official order which I think was No. 6190, asking for four issues of the magazine, 100 copies of each one, to be sent out for use in his English classes. He explained the purpose in his letter, asked for special prices, etc. and enclosed the order to enable the account to be cleared through your office. As usual he gave me the "New York Office Copy" of the order, and as far as I recall, I merely enclosed it without comment of any kind knowing he had written in full.

About the middle of January Mr. Evans wrote me that he was fearful that the original order had been lost and that the January number would be far too late for our use etc. etc. The letter came in as I was writing to you one evening, and I acknowledged it in my letter to you and commented that the January copies had been in our hands for two weeks then and there had been no delay etc. It did not occur to me at the time that there was danger of duplication. Sorry I was not keen enough to foresee that point.

Two days ago to our dismay and surprise we received two hundred copies of the February issue. In fact, 210 as they have been sending five copies free of charge. We can use 100, but we cannot use 200 and have no desire to pay for them. The special price they quoted was 18.00 per hundred, or G\$72.00 for the lot of 4 sets. The bill was sent to Mr. Fenn and I forwarded it to you in one of the letters. Will you trace this matter immediately? Who is at fault for the duplication? Readers' Digest must have received the letter and original order because they not only answered the letter, but they sent the January number as requested. We have decided it is too late to stop the next lot even if we could, but hope this will catch the fourth issue. Shall we return the duplicate copies or what adjustment shall we make? We cannot use them. The others were sold to students in lieu of text books. There are not sufficient students in the course to require this number. Sorry to trouble you with this matter but undoubtedly Mr. Evans can trace his letter and reason for comments. Perhaps my first reference will be sufficient to enable them to catch the mistake, wherever it may be.

Sincerely yours,

Elaine M. Priest

0838

RECEIVED
UNIVERSITIES
MAR 19 1934
JOHNS HOPKINS

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0839

Nanking

INDEXED

February 26, 1934

Miss Elsie M. Priest
University of Nanking
Nanking, China

My dear Miss Priest:

On November 25th I sent Dr. Wynn C. Fairfield of the American Board a copy of our letter of September 16th in which you suggest the possibility that the American Board might be willing to make a small additional appropriation to cover the medical expenses of Mr. and Mrs. Charles H. Riggs. Dr. Fairfield has now replied as follows:

"I have also to answer your letter of November 25 concerning our appropriation toward the salary of Mr. and Mrs. Riggs at Nanking University. You forwarded to me a letter from the treasurer of Nanking University in which she proposed that the American Board be approached to make the same provision for Mr. and Mrs. Riggs that the Baptist Board now grants. If you will refer to the correspondence exchanged in connection with the return to China of Mr. and Mrs. Riggs you will discover that the American Board agreed to contribute toward their salary \$500 a year for a period of six years' expenses in this country with a view to their withdrawing from the service of the Board at the end of the year. It was distinctly agreed that the balance of expense involved should be borne by the University, which was to receive such contributions as Mr. Riggs and other friends might secure for this purpose. If a medical allowance and rent were to be included in the amount which the American Board paid out on the account of the University for Mr. and Mrs. Riggs, it would simply mean that the amount would still come back to the University."

You will note that Dr. Fairfield is not at all encouraging. It was pretty clearly understood at the time Mr. and Mrs. Riggs were sent out that the \$500 per year which the American Board is now contributing to Mr. Riggs' salary is absolutely all we can expect them to provide. I am afraid we will have to let the matter rest at that point for the present at least.

Very sincerely yours,

B A GARSIDE

BAG:MP

0840

UNIVERSITY OF NANKING
OFFICE OF THE TREASURER
NANKING, CHINA

#24



March 10, 1934.

Recd 4/16/34

Mr. B. A. Garside,
Associated Boards,
New York.

INDEXED

Dear Mr. Garside:

Your letter of February 1st concerning the payment for the Presbyterian vacancy has reached us.

Will you do all that you can to have this fund continued for the coming year? We have had so many cuts that it is difficult to arrange for another one and we need this money very desperately to pay Miss Cocks for the rest of this year. As stated in several letters to you we have in mind sending a request for another person, and Dr. Chen will send that letter in due time.

I wish you would also take up with the Baptist Board the question of the second man or the money in lieu of the vacancy.

The cable just arrived informing us that Mr. Bates would remain for a second year. Needless to say this is a severe load for us at this particular time - not only do we lose his services for the second year but we must provide a substitute to take his work. We understand the circumstances and are willing to have Mr. Bates remain the second year, but I would point out that it makes a heavy drain financially.

In connection with Mr. Bates' furlough extension salary, will you please be careful to see that he is not given more than Mr. Thomson was given. Naturally we cannot offer less to him, but it seems to be a serious practice and one that may involve us in difficult problems later. We are expecting to receive the salary in lieu of Mr. Bates' services for one-half year for 1934-1935. That was the arrangement with Mr. Thomson. The University extended to him six months extra salary. Please make the necessary arrangements with the U.C.M.S. board.

Dr. Smythe is leaving for furlough this year also so we are under rather heavy financial strain to provide for the work covered by these two professors.

Sincerely yours,

Ellen M. Priest

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UNIVERSITY OF MARYLAND
OFFICE OF THE LIBRARIAN
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UNIVERSITY OF NANKING
OFFICE OF THE TREASURER
NANKING, CHINA



March 10, 1934.

ack 4/16/34

*No number on
letter or
envelope.*

Mr. B. A. Garside,
Associated Boards,
New York.

Dear Mr. Garside:

Your letter enclosing the 1934 blanks for clergy certificates arrived today and I am hastening to return them for the certificates to be secured for my trip.

The only indefinite point about the matter will be the fact that I do not know today whether I shall leave on April 24th on the President Hoover, or on May 6th on the Empress of Canada. We are planning to have all the books audited etc. before I leave and until we start I shall be unable to tell whether it will be possible to manage the first boat.

Probably I can send a letter to you sufficiently in advance of the date of arrival to enable you to send the certificates to me at the coast. There is hardly time to have them returned to China now. Anyway I shall have necessary papers with me in case these certificates fail to appear when I arrive either in San Francisco or in Vancouver.

Within a short time I shall send you the certificate blanks for Miss Jeffrey who will leave here June 3d. She will not enter United States at all - plans to spend a month in Canada at Anyox (near Alaska) and from Prince Rupert take a train directly to Montreal where she will take her boat for England. We are arranging for her ticket with stop overs in Canada - before I send you the blanks I will try to find out if she could use clergy fare for such a route. Perhaps it will not be allowed.

Also before I leave I shall arrange with one of our young instructors to fill out blanks and send to you. Mr. Wei Ching-tsao has secured a fellowship under the China Foundation for study at Wisconsin and we would like to help him secure the benefit of clergy rates as his fellowship is not large and he is worthy of help. I will arrange for it before leaving myself.

sincerely yours,

Elmer M. Priest

0843

CONFIDENTIAL - SECURITY INFORMATION

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DATE 10/15/2010 BY 60322

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0844



UNIVERSITY OF NANKING

OFFICE OF THE TREASURER

NANKING, CHINA



March 10, 1934.

*No number
on letter or
envelope.**ack 4/16/34*

Mr. B. A. Garside,
Associated Boards for Chr. Colleges in China,
New York City.

Dear Mr. Garside:

The minutes of the meeting of January 3d, 1934 together with your letter have been on our desks for some days. I was under the impression that we would ask the Board of Directors to approve of the requests for "united financial campaign before forwarding them to you, but upon checking over the dates stated for the meeting in New York we decided there was not sufficient time to enable us to do so as our Board of Directors will not meet until March 24th. We shall ask them to approve of the proposed changes in the program but will forward the information to you today to be sure it is in your hands in ample time for the meeting.

President Chen and I spent a good deal of time working over the figures this morning, and as it happens to be Saturday we decided that I would send the letter with his full approval. We are anxious to have the letter go on the next boat which leaves early Monday morning.

Before the meeting of the Council of Higher Education was held on January 19th in Shanghai, our Nanking group spent a good deal of time revising the figures. It was not presented at the meeting, but we had a statement prepared. We decided to study the problem of future needs, etc. from the basis of student costs and to attempt to arrive at a figure from that point of view. As a matter of information I am enclosing a copy of the material prepared for the University. It is merely informational but seems to us to be the most accurate method of approaching the whole problem. As a matter of fact I understand that Mr. Cressy has adopted this method of approach and is planning to secure new figures from this angle. I fear he will be too late, if you desire to have all the revised figures by April 20th.

The University of Nanking request is divided in two main headings as stated in your minutes. You will note we have termed them as follows:

- A. Immediate needs - necessary to replace losses in assured income.
- B. Urgent capital requirements to be met during next five years:
 1. Plant
 2. Endowment
 3. Ginling/University cooperation.

In your statement you have called the first item "immediate current needs 1934-5-6" which is satisfactory if the mission boards replace the income they have been unable to supply lately and if all endowment funds net returns of an average of 5%. I am attaching a detailed sheet showing the actual items for this shortage. Inasmuch as we arrive at approximately the same total you may have done the same thing in your own office, but it will be better to have one extra sheet of data than to have merely estimates based on supposition.

When we planned for the work of the colleges in 1929-1930, at which time the first figures were secured for the correlated program, the income as

0845

3-10-34

stated under "A" was included and at that time there was no thought of the very serious losses that we have had since 1930. The point that we wish to make in considering this figure for the campaign is that first of all we shall hope to have the "cuts" and losses replaced either through endowment funds or through annual grants. When that is done we shall be at the place we were in 1930. I realize that we have been fortunate enough to have had gain in exchange during these past years, but for a permanent program that should not be considered, at least until we know more clearly what the future value of silver may be.

Under "B" we have listed the revised plan for the capital requirements to be met during the next five years. There are a few changes, but on the whole the list stands as presented and listed in your minutes. Please note we have added the item for the student center which will include the social hall, gymnasium and infirmary. Perhaps these buildings will be combined in some way with the dormitories but they represent a very great need on the campus today. In the item for dormitories is included the large item needed to replace the old dormitories (East and West) which we inherited from the old Christian mission school compound. I have an idea that East Dormitory will fall down on the heads of about a hundred students one of these windy nights, but we are hoping that the campaign will materialize before that happens. You may know that it is our plan to give the hospital that whole compound - which adjoins their compound but is across Tientsin Road from the college campus - and build a new unit for our students. I am very anxious to see this plan carried out.

We have increased science equipment and water and light. As city water is now being made available we hope to have our buildings piped in due time. It is expensive at present and we cannot do very much about it until we have funds. It will be a great relief to all the residential group when city water is piped into the houses. At present we are having a very dry spring and nearly every family is buying water. This is very expensive. One family pays nearly forty dollars each month for water and ten and fifteen is not unusual.

There is one point that we wish to make clear concerning these items for plant. As you know we are still hoping to receive the proposed gift of three hundred thousand dollars for the new library building. Recently it has seemed more hopeful. If this gift is received in China, the total should be reduced by G\$100,000 00 now listed as needed for the library. I am sure you had this item in mind, but we wished to call it to your attention. If all efforts fail in China to secure this money we shall be very glad to have it included in the financial campaign.

Under endowment. When the figures were presented in 1929-30, we had one college of Arts and Sciences. Since that time we have divided the work into two colleges and naturally have made progress for a wider program in both colleges. Our plans are made quite carefully but for the past year or two we have been forced to curtail seriously - in fact, we have cut in this part of the work to a point that is almost dangerous for the maintenance of our standards. In figuring over the needs we have decided to increase the endowment for the Colleges of Arts and Sciences (two) to G\$900,000 00. In doing this we have had in mind that the Hoover Fund will not last for many years and this will replace part of that fund as well as provide for a richer program in each ~~college~~ college.

0846

3-10-34

Under Ginling/University cooperation. This is a new item and I am not attempting to put in accurate figures. Our cooperation committee is planning to meet on Wednesday and after that time I may write again concerning this item. We feel it should not be left out of the future program for the development of the two schools. When I work over the Ginling College figures (which I shall do on Monday) I will make a note on their report to include some such item also.

What we have in mind is a very simple classroom building somewhere about halfway between the two institutions. It would be our plan to schedule classes that are of mutual benefit to the two groups there and thus make it possible to have classes in the other buildings the other periods. We are just too far apart to make it easy to meet a class on the other campus and not be rather late. It takes fifteen minutes for a fast walker and perhaps we should allow eighteen when the trip is from Ginling to the University on account of the hill.

The second item under this heading is some solution of the same problem by providing some form of conveyance between the two institutions. We have discussed this matter many times but have not found a solution that proved feasible on account of the cost. This semester there are forty-four Ginling College students taking courses in the University. They arrive in a breathless rush and it takes about ten minutes before they are ready to do classwork. This cannot be a permanent arrangement. When the warm days come in May and June I fear it will prove a serious hardship. Rickshas are rather expensive, and it is a heavy expense to the student to provide for this transportation. I am not giving any figure at this time, but it is an item to be considered seriously.

I hope this covers all the material that you may need. You will note that we are aiming at a total cost per student of approximately 550 00. This is not a great increase over our present program as you will note but it would enable us to carry out our work satisfactorily. This next year will be a very serious ~~one~~ because we have been forced to close certain courses and we are wondering if we can manage ^{with} the funds we have in sight.

As stated above this program will be presented to the Board of Directors for approval, but because of the limited time we are sending it to you at this time. When the minutes reach you I am sure you will note the full approval by the Board - at least I do not anticipate any change.

Sincerely yours,

Elsie M. Priest

Elsie M. Priest.

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0848

UNIVERSITY OF NANKING
NANKING CHINA.

(Sent w/ Miss Grist's
letter 3/10/34)

Revised requests for the united financial campaign - March 1934.

A. Immediate needs - emergency or to replace losses in assured income:

From Mission Board grants	US\$ 7,500 00
From Mission personnel grants	6,500 00
From endowment funds	10,000 00
From special gifts	610 00
	<u>\$14,610 00</u>

B. Urgent capital requirements to be met during next five years:

1. Plant:

Library building	US\$ 100,000 00	
Classroom building	75,000 00	
Residences	40,000 00	
Dormitories	92,500 00	
Student center (inc. gymnasium & infirmiary)	80,000 00	
Science equipment	60,000 00	
Light and water	25,000 00	
Land improvements	3,500 00	
Minor agr. buildings	6,500 00	\$ 482,500 00

2. Endowment:

For general operation and to strengthen work in Arts and Sciences	900,000 00	
For College of Agr. & For.	500,000 00	
For Library operation and maintenance	80,000 00	
Student services	50,000 00	1,530,000 00

3. Ginling/University cooperation:

Classroom building	?
Transportation between colleges	?

Hospital:

U.S. 7,500 00

We wish to have the figure kept in the program as stated
in your minutes, but would like to have some permanent ar-
rangement made to provide this income.

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UNIVERSITY OF NANKING
NANKING CHINA

March 1934.

*(Sent by Miss Gault's
letter 3/10/34)*

Details of "A" Immediate needs - emergency or to replace losses:

	Former grant U.S.\$	Present grant U.S. \$
Mission Boards:		
Methodist	4,000 00	
Presbyterian	4,000 00	
U.C.M.S.	4,000 00	
Baptist	<u>1,500 00</u>	<u>6,000 00 *</u>
	13,500 00	
Endowment funds:		
Swasey	2,500 00	2,450 00
Methodist	5,000 00	3,500 00
All other (general)	<u>19,500 00</u>	<u>11,050 00</u>
	27,000 00	17,000 00
**Mission personnel:		
Baptist	2,600 00	1,300 00
Methodist	6,500 00	3,900 00
Presbyterian	6,500 00	6,500 00
U.C.M.S.	<u>6,500 00</u>	<u>3,900 00</u>
	22,100 00	15,600 00
Special Gifts:		
Mr. Day	610 00	-----

*To date only one figure of 6,000 00 has been received as the Mission Boards appropriation for cash grants for next year. We do not have the division between boards.

** For the sake of expressing personnel in terms of dollars we have used the very conservative figure of G\$1,300 00 which is used by the boards when there is a vacancy on the quota. The shortage is five men and we wish to make clear that we would always prefer the man to the cash in lieu of his services.

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APR - 2 1934
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UNIVERSITY OF NANKING
NANKING CHINA.
January 19-21, 1934.

*Information
New printed to
Council.*

*1 Set of Miss
Priest's letter 3/10/34*

I. Request for revision of financial program of the Correlated Program:

1. To replace income due to losses since 1926 Yuan \$ 67,941 60

2. Request for revisions as follows:

College of Arts	43,000 00	
College of Science	43,000 00	
College of Agriculture	50,000 00	
Library	10,500 00	
Student service	5,000 00	
	<u>151,500 00</u>	

Less appropriations approved
in program of 1929-1930 119,000 00

Additional items requested this date 32,500 00

Total request for revisions in program.....\$ 100,441 60

II. Equipment and scientific apparatus:

The above requests and budgets do not include any items for equipment or scientific apparatus. According to the 1929-1930 program all equipment items were entered under "capital requests", which if now cancelled will work hardship on the institutions who have been counting on these items to maintain necessary laboratory work.

----Details and exhibits of present status are given on following page.

UNIVERSITY OF MARYLAND
WASHINGTON
OFFICE OF THE REGISTRAR

Handwritten notes at top left, possibly including "University of Maryland" and "Washington".

- .1 Request for revision of financial program of the University of Maryland
- .2 To replace forms of the University of Maryland
- .3 Request for revision of financial program of the University of Maryland

10,000.00	College of Agriculture
10,000.00	College of Arts and Sciences
10,000.00	College of Education
10,000.00	College of Engineering
10,000.00	College of Law
10,000.00	College of Medicine
10,000.00	College of Nursing
10,000.00	College of Pharmacy
10,000.00	College of Public Health
10,000.00	College of Social Work
10,000.00	College of Theology
10,000.00	College of Business Administration
10,000.00	College of Music
10,000.00	College of Fine Arts
10,000.00	College of Architecture
10,000.00	College of Journalism
10,000.00	College of Communications
10,000.00	College of Environmental Studies
10,000.00	College of International Studies
10,000.00	College of Global Studies
10,000.00	College of Leadership Studies
10,000.00	College of Professional Studies
10,000.00	College of Health Professions
10,000.00	College of Health Services
10,000.00	College of Health Administration
10,000.00	College of Health Education
10,000.00	College of Health Research
10,000.00	College of Health Practice
10,000.00	College of Health Policy
10,000.00	College of Health Law
10,000.00	College of Health Ethics
10,000.00	College of Health History
10,000.00	College of Health Culture
10,000.00	College of Health Arts
10,000.00	College of Health Sciences
10,000.00	College of Health Professions
10,000.00	College of Health Services
10,000.00	College of Health Administration
10,000.00	College of Health Education
10,000.00	College of Health Research
10,000.00	College of Health Practice
10,000.00	College of Health Policy
10,000.00	College of Health Law
10,000.00	College of Health Ethics
10,000.00	College of Health History
10,000.00	College of Health Culture
10,000.00	College of Health Arts
10,000.00	College of Health Sciences

Handwritten text below the table, possibly a signature or name.

Handwritten text at the bottom of the table area, possibly a date or reference number.

UNIVERSITY OF MARYLAND

Main body of text, likely a letter or report, containing several paragraphs of typed text.

Handwritten text at the bottom of the page, possibly a signature or name.

RECEIVED
UNIVERSITIES
APR -2 1934
JOINT OFFICE

0854

Vertical handwritten numbers on the right margin: 2, 2, 1, 3, 7, 4, 5.

UNIVERSITY OF NANKING
NANKING CHINA

Revised request for correlated Program presented to the Council
of Higher Education --- January 19-21, 1934.

*(Sent of Miss
Smith's letter
31.1.34)*

I. Request to replace income due to cuts from Mission Boards, Etc.:

Based on reports for 1933-1934, showing loss since 1926:

Mission Boards grants:		
Appropriations	G\$6,512. @ 2.80	18,233 60
Personnel - 5 men @ 4,000. as basis per man		20,000 00
Endowment funds	10,000. @ 2.80	28,000 00
Special gifts	610. @ 2.80	<u>1,708 00</u>

Total loss since 1926.....Yuan \$ 67,941 60

In presenting the requests in 1929-1930, the above items were included as part of the definite assured income.

II. Present cost per student: (Based on budget for 1933-1934)

	<u>Arts</u>	<u>Science</u>	<u>Agriculture</u>
Cost of instruction	62,569 33	60,534 00	69,902 00
Number of students (fall)	175	179	211
Cost per student	356 96	337 39	331 28
Average cost for colleges of Arts and Science = 347 75.			

III. Request for revision of Financial Program:

A. According to 1929-1930 appropriations in the proposed Correlated Program:

	<u>Arts</u>	<u>Science</u>	<u>Agriculture</u>
Actual budget for 1933-1934	62,569 33	60,534 00	69,902 00
Correlated program 1929-1930	28,000 00	28,000 00	50,000 00
Library grants 1929-1930	2,666 66	2,666 66	2,666 67
Student service grants 1929-1930	1,666 67	1,666 67	1,666 66
	<u>94,902 66</u>	<u>92,867 34</u>	<u>124,235 33</u>
In terms of student costs - 600	474 51	464 33	621 17
Average cost for Arts and Science - 400 students = 469 42			

B. According to future program adopted by Board of Directors 1931:

Actual budget for 1933-1934	62,569 33	60,534 00	69,902 00
Proposed future program	<u>131,600 00</u>	<u>130,740 00</u>	<u>269,900 00</u>
	194,169 33	191,274 00	339,802 00

C. According to additional requests presented January 1934:

Actual budget for 1933-1934	62,569 33	60,534 00	69,902 00
Revised requests	43,000 00	43,000 00	50,000 00
Revised requests for library	3,500 00	3,500 00	3,500 00
Student service (unchanged)	1,666 67	1,666 67	1,666 66
	<u>110,736 00</u>	<u>108,700 67</u>	<u>125,068 66</u>
In terms of student costs - 600	553 68	543 50	625 34
Average cost for Arts and Science - 400 students = 548 59			

UNIVERSITY OF MANKING
CHINA

Requested request for correlated program presented to the Council
of Higher Education January 19-21, 1934

I. Request for face income due to cuts in expenditures

Based on reports for 1933-1934, showing face income as follows:

1,000,000	1,000,000
500,000	500,000
500,000	500,000
1,000,000	1,000,000

Total face income 1933-1934.....

In presenting the requests in 1933-1934, the above part of the budget assumed that:

II. Present cost per student:

100,000	100,000	100,000
100,000	100,000	100,000
100,000	100,000	100,000
100,000	100,000	100,000

III. Request for revision of financial program

A. According to 1933-1934 expenditures in the proposed financial program:

100,000	100,000	100,000
100,000	100,000	100,000
100,000	100,000	100,000
100,000	100,000	100,000

B. According to actual expenditures by 1933-1934:

100,000	100,000	100,000
100,000	100,000	100,000
100,000	100,000	100,000

C. According to additional requests presented January 1934:

100,000	100,000	100,000
100,000	100,000	100,000
100,000	100,000	100,000
100,000	100,000	100,000

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Nanking

INDEXED

Copy for Miss Priest

March 10, 1954

President Y. G. Chen
University of Nanking
Nanking, China

My dear Dr. Chen:

We enclose herewith a copy of the minutes of the joint meeting of our Nanking Board of Founders, Executive Committee and Committee on Instruction. I will comment briefly on the matters dealt with.

Appointment of Specialist. Immediately after Mr. Farrington found himself unable to accept our invitation to go out to Nanking as a specialist in Cooperative Marketing, Mr. Reischer began investigating the qualifications of other men who might be available for this specialized position. He investigated the qualifications of at least a dozen men, of whom three were particularly outstanding - Mr. A. W. Dickson, Dr. J. T. Sanders, and Mr. Edward J. Terry. We submitted the names of these three men, together with full information, to the two committees at the meeting on March 2nd. Dr. J. T. Sanders was present at the meeting, and won the admiration of those present, not only by his fine personal qualities, but also for the very generous way in which he praised the qualifications of Mr. Dickson. While Mr. Terry had some excellent qualities, the choice lay primarily between Dr. Sanders and Mr. Dickson. In the end Mr. Dickson was chosen both because he had somewhat more specialized training and experience in the field of Cooperative Marketing of cotton and also because he has a smaller family than Dr. Sanders, making his travel expenses and his accommodation on the field a simpler matter than would have been the case if we had appointed Dr. Sanders with his three children.

We immediately sent a air-mail letter to Mr. Dickson telling him of the Committees' action. I have today received a letter from him saying that he will be glad to accept the appointment if he can obtain his release from the Bureau of Economics of the United States Department of Agriculture, with which he is now serving. For your information I am herewith enclosing a copy of a statement submitted by Mr. Dickson summarizing his training and experience. As soon as his acceptance is definite we will send you a copy of our written understanding with him as to the terms of his appointment and will also cable you the date of his sailing. Briefly the conditions of his appointment are that the University will provide travel to and from the field, necessary expenses in connection with Mr. Dickson's work, residential accommodations and a salary of U.S.\$5400 per year. This salary is a little less than was offered to Mr. Farrington (U.S.\$5600) but Mr. and Mrs. Dickson have a child of four so the additional travel expense will about cover the difference.

Letter
1/27/34

0857

3/10/34

We are urging Mr. Dickson to sail for China as promptly as he possibly can. We hope that he will be able to get away about the first of April.

Confirmation of Appointments made on the Field. You will notice that the Committees approve the appointments of Miss Bowen and Miss Cocks in accordance with the conditions of the employment agreements you signed with them on November 28th. The Committees were also very favorably impressed with Mr. Low's qualifications, and with the cordial letters of commendation sent from the field. But since we have not yet had time to hear from any of the letters of reference we sent to New Zealand the Committees gave tentative approval to his appointment, subject to final confirmation by the Chairman of the Committee on Instruction as soon as his papers are completed. I am sure that within a very few weeks now we will have these papers in hand and can complete the formalities of Mr. Low's appointment. I am writing Miss Bowen and Miss Cocks at this time informing them of the action of the Committees and will also write to Mr. Low as soon as the rest of his papers are in hand.

Resignation of Miss Whipple. We do not have Miss Whipple's address here. I am therefore enclosing herewith a letter to her which we would be grateful if you would forward to the proper address.

Matters Arising From Field Minutes. The Committees always study with great interest the minutes of the meetings of the Board of Directors, and the reports attached to these minutes. The actions shown on page three of these minutes seem to cover the only matters requiring special attention from the Founders. Last week I had the privilege of a full and frank conversation with Dr. Gunn regarding the recommendation he is making to the Rockefeller Foundation as to the work in China which should receive future support from the Rockefeller Foundation. He made it quite clear, of course, that there is no assurance that any one of his recommendations will be approved by the Foundation, and most of what he said to me must be for the time being considered confidential. I believe, however, that there is a fair ground for hope that the requests made by the University of Nanking will meet with support. Dr. Gunn stated that he would like the endorsement of our various Boards of Trustees to each of the requests made by the institutions on the field, so the Committees took action EI-722 to assure the Foundation of their warm support of the requests which you gave to Dr. Gunn.

Site for Alumni Gate. We noted that by action D-845 the Board of Founders are requested to deed to the alumni a piece of land for an Alumni center. However, no further information on this point had reached us, so the Committees did not take any definite action. We assume that if you wish action taken by the Founders you will send us a letter giving a little fuller information as to the proposal, so that the Board may deal with it more intelligently.

Property and Equipment Schedule. We noted that ^{by} the action D-848 it is directed that schedules for lands, building and equipment be forwarded to the Founders for inclusion in the agreement between the Directors and the Founders. I believe, however, that these schedules have not yet come to hand. As soon as they are available we should have them reviewed and formally approved by either the Executive Committee or the Committee on Finance.

Very cordially yours,

BAG:MP

0858

UNIVERSITY OF NANKING

OFFICE OF THE TREASURER

NANKING, CHINA

March 14, 1934.

Nanking

Dear Mr. Garside:

I am sure you have heard that the Fundamentalist group of the Presbyterians are attacking various and sundry organizations and individuals, among them being the University of Nanking for the teaching of two courses in Religion with the use of textbooks as follows:

From catalog dated 1931 - last one in English;

Page 122:

No. 133 - The Life and Teachings of Jesus -
Text: George A. Barton: Jesus of Nazareth

No. 136 - Modern Use of the Bible -
Text- Fosdick, Modern Use of the Bible

Dr. Speer has written in great detail to Mr. Wheeler who will reply to the charges. However, Mr. Wheeler is so apt to omit the essential facts in life that I am taking the liberty of sending you some of the items in case you have to reply in any way to the charges. I do not know now whether it will be confined to attacks on the Presbyterian Board, or if the University Founders will come into the picture. Mr. Wheeler had worked out a cable, which by the way, the rest of the group opposed sending last night. Now it is to wait for the arrival of Dr. Scott and if he feels a cable is necessary, it will go forward. However, I objected to the cable on the grounds that Mr. Wheeler had not checked his facts and so have taken time this morning to do so, hoping he will change his statement. It seems to me that we must be absolutely accurate as to facts for we shall have to rely on our records if the attack becomes serious.

There is no apology offered for these courses - it becomes a matter of opinion. It is a bit bewildering to Chinese because their theology is rather simple, especially these youths who are many of them Christians of a few years or even months. Their knowledge of these great "five essentials" is too limited to have them even intelligent.

I am enclosing two copies of the transcript from the Registrar's office giving the courses taught, professors who taught them and number of students taking them. I want to make clear that these courses are the ones offered for credit in the regular college course. They should not be confused with voluntary classes or groups for discussion such as the fellowship groups and the Oxford groups on the campus.

These two courses in question were taught as follows:

Modern Use of the Bible - given by C.Y. Wang, Spring of 1932 to 20
Fall of 1933 to 10

Life and Teachings of Christ - given by Mr. Young, fall of 1933 to 6

In the case of the latter course, we have no way here to check on the textbook or reference book that Mr. Young used. He may or may not have followed the book by Barton. It is listed under the same number assigned to that course in the catalog. Textbooks for elective courses are not

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3-14-34

Mr. Garside - 2

usually required, but only placed on reference shelves. However, this does not change the fact that they are used in the course.

In the case of Mr. Young - please do not let him be dragged into this thing if it is possible to avoid it. It is a bit ridiculous on the face of the it, because the general feeling about Young has always been that he was conservative! He did good work for us along religious lines and contacts, and has been assigned to return to the Seminary for religious work. I would dislike very much to see anything done that would injure him or bring him up for criticism. If you wish to check the point as to the text he used for that particular course, he is at Union Seminary this year and could be reached in New York.

Mr. C. Y. Wang is no longer with the institution. President Chen asked him to resign last spring (1934) but on another basis than the type of textbook he used in offering this course!

Dr. Andrew Cheng, now in charge of the Department, is the brother of the Dr. Cheng Ching-yi, who is so well known in religious activities in China. Our Dr. Cheng is a fine person - quiet, well posed, well liked, and deeply spiritual. The seminary want him and I fear will take him from us.

Mr. Wang has been with us for a number of years. He is not the type man that Dr. Cheng is, either in training or natural ability, but he is one of the most earnest men I have known. He is a true Christian person, and has a very lovely Christian home where students are always welcome. Mrs. Wang is a very important person in the lives of many of our students - they go to her with problems. In student contacts and student problems, I believe the Wangs have given a great contribution. It has been very quietly done, very earnestly done, but the fact remains it has been done.

Other institutions are being attacked - among them the seminary and individuals such as Andy Roy of the Presbyterian Mission. I believe his attack is on the basis of pacifism - I wonder if the men who attack him are doing a constructive bit of work in the world.

If this is of no use to you, let it slip into the wastepaper basket. I felt that you should have these facts and know about the charge. Likely Mr. Wheeler will send you his reply which will be much more adequate. I do not feel like defending our position - we have not committed a crime, and feel like ignoring the whole thing, but I presume this is not possible.

Sincerely yours,

Elmer M. Priest

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UNIVERSITY OF NANKING
OFFICE OF THE TREASURER
NANKING, CHINA

March 14, 1935.

Sent of Min
Priest's
letter
3/14/35

Dear Rex:

After you left my office and I thought over the letters and your proposed cable, I was impressed more and more with one thing and that was that you did not know and did not express any actual facts. I commenced to wonder if your statement about the use of those books in the past two years was accurate, if you could say that truthfully, etc.

Being strong on knowing actual facts in every case and checking and re-checking my statements in cases where I could be tripped up, I have taken the time this morning to check with the registrar's office on the courses since 1931.

I am sending you three copies. After you go through the copy, you will have to change your cable because the Modern Use of the Bible was given by C.Y. Wang to 10 students in the fall semester 1933 - one year ago. The same semester Young offered Life and Teachings of Christ to 6 students. This was the only time that Young ever offered this particular course, but it was offered a year ago. The Modern Use of the Bible was offered in the spring of 1932 to 20 students.

It seems to me that a very carefully worded statement should go to Dr. Speer telling him that voluntary religious courses are not the type that require the purchasing of textbooks. The books listed may have been and likely were used for reference - I cannot check that point as the two men who offered both courses are no longer on the staff.

The great calamity in sending this statement home is the effect it will have on Dr. Speer and all others when they realize that practically no member of the mission staff - foreigners - take any of the religious courses. I think that is a just criticism but my house is made of glass also so I am slinging no stones.

Please accept this for what it is worth - but change your cable to be truthfully stated in case we have to defend ourselves later.

Sincerely yours,

[Signature]

[]

0863

UNIVERSITY OF NANKING
OFFICE OF THE TREASURER
NANKING, CHINA

April 3, 1935

Dear Sir:

I am sorry to hear that you are not well. I hope you will soon be able to return to your duties. I am sure you will be able to do so in a few days.

I am sure you will be able to do so in a few days. I am sure you will be able to do so in a few days.

I am sure you will be able to do so in a few days. I am sure you will be able to do so in a few days.

I am sure you will be able to do so in a few days. I am sure you will be able to do so in a few days.

I am sure you will be able to do so in a few days. I am sure you will be able to do so in a few days.

I am sure you will be able to do so in a few days. I am sure you will be able to do so in a few days.

Sincerely yours,

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**List of courses taught in the Department of Religion in the
University of Hanking**

1931 - to - 1935.

*Sent by Miss
Smith's
letter
4/4/35*

Fall 1931 (This was the semester of the Manchurian trouble and great unrest among the students in all schools)

		No. students
Religion in our Changing Civilization -	by Mr. P. C. Wang,	No. - 3
Historical Study of Jesus	Mr. J.G. Young	6
Value and Meaning of Religion	Mr. P. C. Wang	26
Life and travels of Paul	Mr. J. G. Young	4
Principles of Christian Living	Mr. C. Y. Wang	11

Spring 1932 (This was the semester of the Shanghai-Japanese War)

Religion in our Changing Civilization	Mr. P.C. Wang	1
Modern Use of the Bible	Mr. C. Y. Wang	20
Methods of Private Religious Living	Mr. P. C. Wang	30

Fall 1932

Religion in our Changing Civilization	Mr. P. C. Wang	2
Methods of Private Religious Living	Mr. P. C. Wang	39
Philosophy of Christian Living	Mr. P. C. Wang	1
Psychology and Christian Living	Mr. C. Y. Wang	21

Spring 1933

Religion in our Changing civilization	Mr. P. C. Wang	1
Discussions on Religious Life	Mr. P. C. Wang	16
The Reality	Mr. P. C. Wang	30
Life and Travels of Paul	Mr. J. G. Young	6
Principles of Christian Living	Mr. C. Y. Wang	16
Philosophy of Religion	Mr. P. C. Wang	1

Fall 1933

Religion in a Changing Civilization	Mr. P. C. Wang	8
Life and teaching of Christ	Mr. J.G. Young	6
Meaning and Value of Religion (section 1)	Mr. P. C. Wang	16
" " " " 2	Mr. P. C. Wang	23
Modern Use of Bible	Mr. C. Y. Wang	10
Methods of Religious Living	Mr. P. C. Wang	13
Study of Old Testament Prophets	Mr. F. P. Jones	6
History of Christian Movements	Mr. P. C. Wang	4

Spring 1934

Religion in our Changing Civilization	Mr. P. C. Wang	13
Methods of Religious Living	Mr. P. C. Wang	20
The Reality (Section 1)	Mr. P. C. Wang	25
" " " " 2	Mr. P. C. Wang	16
Life and travels of Paul	Mr. J. G. Young	5
Philosophy of Christian life	Mr. P. C. Wang	6
Study of Old Testament Prophets	Mr. F. P. Jones	2
Psychology of the Christian Life	Mr. C. Y. Wang	23
Psychology of Religion	Mr. C. Y. Wang	4

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0866

List of courses given in Religion
in the University of Nanking

- 2 -

Fall 1934

		No. of students
Religion in our Changing Civilization	by Mr. P.C.Wang	12
Life of Jesus	Mr. F.P.Jones	5
Meaning and Truth of Religion	Mr. P.C.Wang	34
Methods of Private Rel. Living	Mr. P.C.Wang	25
History of Religion	Mr. C.Y.Cheng	7
Philosophy of Religion	Mr. C.Y.Cheng	4

Spring 1935

Religion in our Changing Civilization	Mr. P.C.Wang	19
Religion and Life	Mr. P.C.Wang	14
Religion and Science (two sections)	Mr. P. C. Wang	36
Life of Paul	Mr. C.Y.Cheng	9
History of Religion	Mr. C.Y.Cheng	16
Religious biographies	Mr. C. Y.Cheng	14
Principles of Religious Education	Mr. P.C.Wang	6
Problems of Religion	Mr. C.Y.Cheng	10

The above courses are offered for credit in the Department of Religion and should not be confused with fellowship groups, voluntary classes, group movements, etc. These are all voluntary and ~~do not~~ appear in the list of courses. The above courses are counted as all other courses for credit - these records were taken from the Registrar's books.

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UNIVERSITY OF NANKING

OFFICE OF THE TREASURER

NANKING, CHINA

April 4, 1934. - #77

ack 5/14/34

Mr. B. A. Garside,
Associated Boards,
150 Fifth Avenue, New York.

My dear Mr. Garside:

INDEXED

Your letter of March 10th with various enclosures has arrived and I am hastening to reply to the inquiry raised concerning the funds invested in China to be borrowed for the use of erecting residences.

I am glad the Board of Founders has raised the question. Personally I have not been in favor of the proposal, and know that the fear expressed in your letter is shared by President Chen and others of the administrative group. A few members of the Board of Directors feel it would be a splendid way of utilizing some of our land inside the city and at the same time would help to solve the housing situation. From a strictly business point of view it is possible, and is being done all over Nanking and Shanghai, providing we can be assured of sufficient rent to meet the cost of construction.

Although I have not a copy of the minutes of the last meeting here, the Building and Property Committee took action to the effect that inasmuch as there would be three vacancies in the houses assigned to western staff members, the need for houses for experts would not be great for the present, and we felt it was not wise to build any more houses of that particular type. This opinion was accepted and was part of the minutes.

Then, the question was raised about building houses for Chinese staff under the same conditions. It was pointed out that the need for houses for Chinese staff was a very serious need and unless solved within a reasonable length of time would mean the loss of some of our valuable men. On the other hand we do not charge rent to staff members - merely a small fee for upkeep of property and it would be impossible to attempt to return capital funds from such a charge. At the same time I tried to point out, especially to the members who were pushing for the proposition (all mission appointed members by the way) that the funds available were so restricted that it did not seem wise to attempt such a proposition. The matter was referred again to the Property Committee to study ways and means of managing it. I do not believe it will be likely to be supported.

The funds involved were such items as our fund for Chinese retirement allowances, various unused balances of restricted funds such as a few book funds given to us from time to time, and which the interest is used annually. There are other special funds invested on the field, such as hospital reserves, Keen Memorial, balance of Lang. School fund, some scholarship funds, balances of land, gymnasium fund etc. etc. You have the entire list on the statement I send periodically. It seemed to me impossible to use ^{all of} these funds and I believe there will be no

0869

4-4-34

Mr. Garside - 2

recommendation to do so from the administration.

We have a problem concerning housing staff members which is acute. Also we have a lot of scattered land which could be well utilized for houses. Years ago the men connected with the administration of the University had the vision of owning a large block of land west of our present campus - at that time all country. They bought pieces here and there hoping in time to connect the whole lot. Land was not expensive in those days. The result has been that the University owns a few now scattered over a lot of territory located to the west of our present campus. Some of it ought to be productive and if we had houses, we might be able to rent them to outside people. That is one proposal, and it may be possible to carry it out in time. Much of the land is located in the very much favored residential section, set aside by the city for homes and governed by strict regulations. It has been proposed that we furnish the land, the bank (two of them are doing real estate business of this type) erect the house and in due time it becomes the property of the University. Again the administrative group is the stumbling block for we hesitate to enter anything that seems like a risk of that nature. A second problem involved would be the land registration. Like most mission property our deeds are not properly registered and we doubt if it would be possible to give the bank sufficient data to allow them to take the deed for security.

In connection with housing problems, I note in your letter of the 10th to President Chen that you state "briefly the conditions of his (Mr. Dickson) appointment are that the University will provide travel to and from the field, necessary expenses in connection with Mr. Dickson's work, residential accommodations and a salary of U.S. \$5400 per year." Have you received from the field authority to offer residential accommodations to these experts? You may have such information as we have discussed two methods of handling the matter (1) to provide the residential accommodations but charge it against the fund and (2) not to make any provision if the man receives a "commercial salary". As I do not have the letters sent to you relating to this particular case, I am not prepared to say definitely, but merely call the point to your attention. You can see it involves a very serious problem for us. When we do not have sufficient houses to provide for our staff members, it is very difficult to say we shall deprive a staff member of a house which is ~~their right~~ really their right and yet give it to a man who is under special funds, receiving a salary ten to fifteen times what other staff members receives. What I think will happen will be that we shall let the expert - whether Mr. Dickson or whoever it may be - occupy one of the mission staff residences available this year, and charge the rent on the commercial basis in Nanking. However, whether this rent is to be paid by the expert or by the special project remains to be settled, and will be cleared here.

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(17)

In your letter to Dr. Chen you raise the question concerning the Alumni clubhouse site. Do you mean that you did not receive my letter of ~~January~~ February 12th, copy of which is enclosed, in which I gave rather full details of the whole proposal, or do you mean that you refuse to accept the information unless it comes from the president?

0870

4-4-34

Mr. Garside - 3.

When I see you in May will you let me know? I am particularly anxious to know if that letter failed to reach you. It was numbered twenty and mailed on the 14th of January, so should have been in your hands long before the 2d of March.

I shall try to have the property and equipment schedules in my hands before I leave for home and will give them to you. I have hoped to put them into rather more complete form than they are at present ~~but~~ and there are still items that need to be re-checked. Most of the work has been finished and I will have them with the final statement to hand to you in May.

Unless you have failed to receive various letters from the field you will know that I am sailing for home on the President Hoover on April 24th and shall hope to be in New York around the middle of May. We are closing accounts to April 1st and expect to have the books audited next week. I do not expect to complete my work or to leave it at a stage of being really finished, but will hope some things can be left for my return. Mr. Sie "siang" (Harry H. Sie) is to be acting treasurer and Mrs. Slocum will help during my absence. We had thought at first of asking Mrs. Slocum to serve as acting treasurer, but it did not seem possible to arrange the work in that way as she was not sufficiently familiar with our intricate system to manage the office.

I hope this answers your questions and will give the information requested. As I shall be home in so short a time perhaps you will let any further questions concerning the problem wait until I can explain in person, which is always more satisfactory than to attempt to write in a letter especially when so many points are involved.

Sincerely yours,

Elsie M. Priest

Elsie M. Priest.

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UNITED STATES
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Sent w/ Mrs. Priests
letter 4/4/34 - #27

Copy - Letter No. 20.

January 12, 1934.

Mr. A. Carside,
New York.

Dear Mr. Carside:

When I read the letter that was sent to you from the president covering items concerning the meeting of the Board of Directors held last November, I made a note to write you more fully and definitely concerning the item of the request from the Alumni Association for a plot of land for their club house. I hope this may reach you before any decision is made although I fear I am late.

When the various missions united in 1910, the Methodist Mission contributed as part of its share a piece of land, known as the Wu Tai Shan property, with three residences. It was not connected with any other University property - in fact, is rather far from the college group - but for years was used by the Middle School group for their foreign staff residences. In 1927 all three of these houses were burned.

Sometime about 1928 or 1929 (I am not taking time to look up the exact minute) the Board of Directors requested the Board of Founders to allow them to sell this piece of land, as it was a problem to control and was being constantly damaged by squatters. Besides we could not see any definite use for it inasmuch as our future direction will be west - not south. You will recall the Board of Founders did not feel it was wise and the matter was dropped.

The Alumni association has asked repeatedly for a piece of land for a club house. They have chosen one or two plots which did not seem possible from our standpoint. This year they asked again and indicated that they would like the east end of this Wu Tai Shan lot. The Board of Directors voted to let them have it provided the Board of Founders agreed to the proposal. I would like to point out for information a few facts concerning this land and request

1. It is near a park and already we have been approached for the land in order to extend the park. Unless we do something very definitely with the land, it is in danger of being confiscated for public use.
2. It is detached from all University land, is too far away for residences for the college group to be convenient, is too valuable to be used for agricultural plots as well as too far away to be of use as student labor-story plots, and it is centrally enough located to make a very acceptable site for a clubhouse for the Alumni.
3. The lot will be greatly reduced in size within a few years as two main roads will go on two sides of it. This makes it more desirable for a clubhouse - less desirable for residences.

I hope the Board of Founders will decide it is possible to grant this request. We feel the club house will be of value in bringing the alumni together at times, but we also feel it is wise to give them the land instead of having it one of the buildings of the University campus. It is difficult to control alumni activities, and on the whole it seems best to allow them as an association to have full control of land and building unless the time comes when it ceases to be of use for the purpose for which it was built. There is a provision to care for any such emergency but otherwise we hope to have the land given to the association.

I have tried to show you that the University is not using and has not immediate plan for the use of this land. We had thought of building a group

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University of Nanjing to Mr. Garside - 2

of small houses for assistants in order to "save" the land for the University, but if the Alumni Association can put their building there it will be much better. We have plenty of land for residences which is nearer the college campus.

Please do not confuse this alumni club house with the alumni Hall which has been talked about at times. Just now there is interest again in erecting a social hall for students and faculty, the money to be raised by the Alumni Association and to be a gift from them. This building when erected, will be placed on the college campus - in fact, the corner stone was laid some ten years ago! They have part of the funds. The club house is another proposition - to meet the need for a common meeting place and perhaps hostel where they can have meetings, etc. It would not be controlled, operated or connected except in a remote way with the institution. We feel it is very worthwhile and would create interest among the group, which is now over a thousand men.

This is written merely to give you more information than seemed to me to be given in Dr. Chen's letter. If it is of any value I shall be glad - if not, no harm has been done!

Sincerely yours,

Maie N. Priest.



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UNIVERSITY OF NANKING
OFFICE OF THE TREASURER
NANKING, CHINA



Nelson, N. H.
May 29, 1934.

Ach 6/31/34

Mr. B. A. Garside,
150 Fifth Ave., New York.

My dear Mr. Garside:

The first few days at home were too busy to think of University or Ginling business, but now I have a bit more time I am trying to complete some letters covering various items that we discussed or else which I discussed with Mr. Reisner.

I have written to Dean Sie and Dr. Chen and enclose copies of the letters sent to Dean Sie covering the question of the appointment of Dr. Love. Please note I have written confidentially and personally to Dean Sie especially as the request was not known by many of the group on the field, and it seems to me best to keep it rather confidential for the present. I thought you would like to know the decision that seem to be more or less unanimous.

The other letter to Dean Sie deals largely with the forestry department problem. Mr. Reisner had already talked briefly with Mr. Lowdermilk and it seemed wise to attempt to follow this project further with the hope that we might bring recognition from the group in China. This is only a suggestion and I do not know the reaction from the field. The other items are not very important. I hope to have time to talk over the whole North China problem some time. I cannot recall whether we discussed it or not - I did not make many notes and am a bit confused as to what I talked over with you and what I talked over with Mr. Reisner. I am sure you will know so we can avoid any repetition.

My plan is to leave here on the afternoon of June 3d, arriving in New York on Monday morning June 4th. The Presbyterian Board has invited me to be present at the conference for newly appointed missionaries, and I would like to attend some of the meetings, especially in the morning. The Ginling College meeting is at two o'clock on the 5th and I shall need Tuesday morning to talk over various items with Mr. Carter and Miss Hodge. I would like to look over your files for the secretary that we need while I am in New York this time, and I will try to have the list of property as you stated you needed it. Have you decided on the date for the University meeting? I shall be free that week and will stay around New York for a few days. Having seen my family I shall have plenty of time to complete any necessary business. My brother's commencement is not until the 18th and I have nothing important during the first part of June.

sincerely yours,

Ellis M. Swift

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COLLEGE PARK, MARYLAND

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RECEIVED
UNIVERSITY
MAY 31 1934
JOINT OFFICE

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Confidential

Nelson, N. H.
May 28, 1934.

Dear Dean Sie:

*Sent w/ Miss
Doris E. letter
5/29/34*

I am writing this note concerning Dr. Love as a personal and confidential letter - you may do as you please about it, but I thought it might be better to handle it this way for the present.

When I was in Pasadena I talked the matter over with Dr. Bowen and later talked with a few people in New York. As I understand the whole proposition which you outlined to me in Nanking and later in Shanghai, we would have to secure about ten thousand dollars gold annually to cover salary, travel, housing, secretary etc. if Dr. Love should join our staff as a permanent member. The opinion that I secured seemed to be that it would be very difficult to finance such a proposition at present but aside from the matter of finances a few questions were raised and I am passing them on to you for your information and consideration.

In the first place every person recognizes the very valuable service that Dr. Love has given to China and to the University and in raising these questions they are thinking of the principle and not particularly of Dr. Love as the person involved. If we had the money available, would it be the best investment to use it for Dr. Love? By that they mean, would it not be better to have a younger man start the project, who could follow it for a longer period and one who may have had more recent training along general research and scientific lines. The position we have in mind is not along Dr. Love's particular line, but a general oversight and direction of all research projects. Science moves swiftly these days and Dr. Love has been away for a few years, and besides has spent his energy and time along the line of plant breeding. At the most, we could not expect more than ten years service and it is very likely that it might be less than ten years. This was one question that was raised - and of course you will understand they were not thinking at all of Dr. Love as the person in any personal way, but merely trying to think through the problem from all angles in order to serve the University in the best possible way.

The other question that has been raised has been whether it would be wise to have a man on the regular staff of the University who would receive such a large salary, and who would be on such a different basis. It is true that everyone recognizes that the experts receive larger salaries, but once Dr. Love accepts a position on the regular staff he is no longer in the "expert class". Would it not cause trouble with younger staff members both foreign and Chinese? In the minds of many of our mission board group, I am sure this would be a serious problem.

Some of the people who know Dr. Love feel it might be best for him if he returned to Cornell now and did not take the risk involved in any position the University could offer him at present. It would be difficult for us to offer him any promise of a pension or of continuation of his salary if his health should prove inadequate after a year or two. Some of his friends question the advisability of ~~him~~ taking the risk. I do not see how it would be possible for the University to guarantee him any future protection. Therefore, with no money in sight I fear I have not been much help in solving this problem. I shall be glad to know what you have been able to do in China.

JOHN N. NELSON
Sincerely yours,

0878

Wilson, H. H.
May 2, 1934

Dear Mr. Wilson:

I am writing this note to you regarding the proposal and confidential letter - you say do as you please about it, but I thought it might be better to mention it in this way for the record.

When I was in London I talked the matter over with Mr. Brown and later talked with a few people in New York. As I understand the proposal which you outlined to me in London and later in New York, we would have to secure about ten thousand dollars, old annually to cover salary, housing, secretary, etc. I would love to join our staff as a permanent member. The opinion that I secured seemed to be that it would be very difficult to finance such a proposition at present but aside from the matter of financing a few questions were raised and I am sending them on to you for your information and consideration.

In the first place everything on my mind is to have the University and its principal questions they are talking of the principal and not necessarily to have as the person involved. If we had the money available, would it be the best investment to be made for Mr. Love? By that I mean, would it not be better to have a person who starts the project, who would follow it for a longer period and one who may have had some recent training along general research and scientific lines. In position we have had along not along Mr. Love's scientific line, but a general one and I think of all research projects. Science moves rapidly these days and Mr. Love has been away for a few years, and besides his general energy and ability along the line of plant breeding. At the same time, he would not be out of more than ten years away or so. It is very likely that it would be 10 or 15 years. This was one question that was raised - and of course you will understand they were not thinking of all of Mr. Love as the person in any personal way, but merely trying to think through the problem from all angles in order to serve the University in the best possible way.

The other question that has been raised has been whether it would be better to have a man on the regular staff of the University who would receive a large salary, and who would be on such a different basis. It is true that we have someone who recognizes that the experts receive larger salaries, but once Mr. Love accepts a position on the regular staff he would be in the "expert class" - would not cause trouble with your staff as both Mr. Love and Mr. Love. In the minds of many of our mission board groups, I am sure this would be a serious problem.

Some of the people who know Mr. Love feel it might be best for him if he returned to Cornell now and did not take the risk involved in any position the University could offer him at present. It would be difficult for us to offer him any promise of a position of continuation of his salary if his health should prove inadequate to the risk. Some of his friends question the advisability of the University to undertake him any future position. It would be possible for the University to offer him a position which would be a "retirement" position. I shall be glad to know what you have been able to do in China.

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Nelson, N. H.
May 26, 1944.

*Sent w/
Miss Luister
letter 5/26/44*

Dear Dean Lister:

I reached home last Wednesday and have been busy with my family for a few days, but today will try to send this letter in order that you may know about my conferences in New York.

Mr. Weisner has already sent you a letter about the forestry situation and I presume you will hear from Mr. Lowdermilk within a short time. Does this seem a possible project to you? Mr. Weisner has suggested that perhaps we might cooperate with Mr. Lowdermilk in his present proposition for the U.S. government, and out of that cooperation might come the future solution of the department of forestry. As stated in his letter to you, the sum of ten million gold dollars has been appropriated for the use of the forestry work, and naturally Mr. Lowdermilk will be interested to link and use the work he did in China some years ago. It seems to me quite possible that we might work out some plan whereby we could benefit from the experience and available resources.

In the first place, would it not be a good plan for the University to offer to Mr. Lowdermilk the facilities and hospitalities of the University campus perhaps suggesting that he make his headquarters for all research work in China at the University. In case this involved funds in the way of providing a house etc. I would suggest it be charged against the famine funds in the forestry department appropriation. It would seem a reasonable charge to me. If we did not have a house ~~xxxxxxx~~ available, perhaps one could be rented in the Taoku village or near the campus. This is only a suggestion of course but it might lead to further cooperation. I do not know whether they would station a person in China, but it might be very valuable for us if such a connection could be made.

You will see from Mr. Weisner's letter that he suggests emphasis be placed on the research side for the present. I shall be glad to hear your reaction to this suggestion. It means concentrating on this one project for soil erosion control and perhaps letting instruction be reduced very greatly - I could imagine even to a minor on this basis for a year or a few years until we would be able to measure the value of such a project.

It brings up one problem which seems to me to be rather important in the whole program. From the standpoint of personnel we are not very strong. Naturally Mr. Lowdermilk will be disappointed that Li Teh-i is not there to carry out any such program. You may be interested to know that I have heard that Mr. Gunn thinks very highly of Li Teh-i, but whether it is because of his ability or because of his connection with Chekiang I have not been able to judge. I hope it is the first. Could it not be possible to arrange to send Cheo Kwon-hwa home this year for his advanced training? I know the plan you had in mind to give Mr. Tai the fellowship this year but the more I think over this forestry problem the more important it seems to me to have Cheo receive his training as early as possible. Could you arrange to let Cheo have a fellowship as well as Tai, having it approved as a special need by correspondence and then taken up officially at the next meeting of the Board of Directors? As far as funds are concerned, I would suggest that it might be possible to reserve it from this year's appropriation and it would be a legitimate charge



Dean Sie - 2

against the personnel budget for the department. I will mention it to Mr. Sie Hsiang when I write him about making reserves, so if you decide to do so I think it might be arranged.

The matter of fellowships brings to mind the suggestion that was made that most likely it would be possible for Chang Yuen-wei to receive a fellowship from the Rockefeller Foundation under the social science section. Will you suggest to him that he apply for the usual blanks through the ~~XXXXXX~~ office in Shanghai? Of course we do not know that he will receive the grant but it is worth trying, and as far as I can see at the present time is the only possibility. I suppose he will apply for rural education and as you know they are quite interested in this development. Of course, he could not go this present year under any circumstances, but the sooner he starts to make his plans the better his chances may be to receive such a fellowship.

In the matter of the Shanghai bank experts; the office and Mr. Reisner have spent much time on this problem but it is not easy to find people who wish to go to China these days. However, Mr. Reisner made a special trip to Washington to try and secure the release of Mr. Dickson and I hope to hear that he has agreed to go and will be on the way to China soon. I can assure you and hope you will be able to convince both Mr. Chen and Mr. Tsao that they are not letting the matter drift, but they are very anxious to find a person who will make a definite contribution to China. There are many men who would like to go, but they are not outstanding men in their field, and would not be the ones that the bank would find most satisfactory. I shall try to check this matter up again in a few days and let you know more definitely.

I had time to talk only briefly with Mr. Reisner concerning the North China land problems or the stations in the north. He has written you and has suggested that you get in touch with Mr. Martin, who is reported to have received money for land. If he has funds available for land and is willing to use them to purchase land that might be used for our multiplication farm, that might be the best way to cooperate. We could probably manage to finance the small building we would need, and I imagine could manage with a college graduate if the research director was in the Yenching station and was in charge of it all. That would not mean a great addition to the budget. Only, do you care to have the larger station at Tingsien if Mr. Hunter goes to Tingsien as suggested by Mr. Reisner in his letter to you? This might need to be considered carefully. I imagine it is quite clear that we would not wish to use land at Tingsien for this particular purpose. Therefore, if you wished to have Mr. Hunter or ~~one~~ ~~or~~ ~~less~~ in charge that might change your plans considerably if he accepts the position at Tingsien. I shall try to find out definitely and let you know his decision. In that case, would it not be better to try to use some of the other stations for the multiplication work? When I have time to talk it over more thoroughly I will try to write you again. This also applies to other problems.

I am leaving for New York again on June 3d and will attend meetings of the Ginling College and University committees. Probably I shall be able to write more fully then but I wished to send this letter now so you would know that I had taken up the various items - at least as a first step.

to you all,
Sincerely yours,

against the personnel budget for the department. I will mention it to Mr. Siegelman when I write him about other matters, and if you decide to do so I think it might be arranged.

The matter of fellowships brings to mind the question that was made last most likely it would be possible for Stuart Yuen-wai to receive a fellowship from the Rockefeller Foundation under the social science section. I will suggest to him that he apply for the usual grants through the Rockefeller office in Shanghai? Of course we do not know that he will receive the grant but it is worth trying, and as far as I can see at the present time is the only possibility. I suppose he will apply for rural education and as you know they are quite interested in this development. Of course, no social not go this present year under any circumstances, but in some instances to make his plans the chances may be to receive such a fellowship.

In the matter of the Shanghai bank matters; the office and Mr. Siegelman spent much time on this problem but it is not easy to find a solution. I have to go to China these days. However, Mr. Siegelman made a proposal to Mr. Washington to try and secure the release of Mr. Jackson and I hope to return that he has agreed to go and will be on the way to China soon. I can assure you and hope you will be able to convince both Mr. Siegelman and Mr. Washington that they are not letting the matter drift, but they are very anxious to find a person who will make a definite contribution to China. Many men would like to go, but they are not outstanding in their field, and would not be the ones that the bank would find most desirable. I shall try to check this matter up again in the next few days, but you know more definitely.

I had time to talk only briefly with Mr. Siegelman and Mr. Hunter on the land problems or the situation in the country. Mr. Siegelman suggested that you get in touch with Mr. Harding, who is in charge of the received money for land. It has been found available for land and is being used to use them to purchase land that might be used for some agricultural farm, that might be the best way to cooperate. I am sure you would like to finance the small building we would need, and I suggest you try to with a college graduate if the research director was in the country and was in charge of it all. That would be a great contribution to the budget. Only, do you care to have the larger section of the budget? Hunter goes to Shanghai as suggested by Mr. Hunter who is in charge of this. This might need to be considered carefully. I am sure you would like to we would not wish to use land at Shanghai for this particular purpose. Therefore, if you wished to have Mr. Hunter's attention on this matter, might change your plans considerably if he accepts the position we might I shall try to find out definitely and let you know the situation. In this case, would it not be better to try to use some of the funds at present for the multiplication work? When I have time to talk to you more thoroughly I will try to write you again. This also a line to other matters.

I am leaving for New York and will return in a few days. I shall be able to write you fully then but I wished to send this letter now so you would know that I had taken up the matter. At least as a first step.

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JOINT OFFICE

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Hanking

June 16, 1934

ack- 6/19/34 - to be answered later

Miss Elsie M. Priest
Nelson, New Hampshire

My dear Miss Priest:

We are now completing the preparation of our petition to the Regents of the University of the State of New York for an absolute charter for the University of Hanking. Among the material they require are statements as to the physical plant and the equipment of the institution. We would be grateful if you could send us a one-page summary of the University land and buildings, and another brief summary of the equipment. I believe you can give us a much more accurate and detailed statement of land and buildings, with valuations indicated, than we are able to compile from our records. As for equipment, you have the very full and complete information prepared by your Chinese assistants last year, and I hope that from that you can prepare a brief summary without much difficulty.

We enclose herewith an excerpt from our Trustees balance sheet showing in very large divisions the plant accounts of the University as they stand on our records. If no more detailed record than this were available, the Regents might accept this as satisfactory. It would be better, however, if we can give more detailed information, as for example giving a list of the main University buildings instead of lumping them all together under one figure.

It will be the middle or latter part of next week before all of our other documentary material is in hand. I hope it will not disturb your other plans too greatly to prepare these summaries for us by that time.

Very cordially yours,

B A GARSIDE

BAG:MP
Encl. Copy of Plant Section from June 30/33 Treasury Report

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Nelson, New Hampshire,
June 19, 1934.

ack. 6/26/34

Mr. B. A. Garside,
150 Fifth Ave., New York.

My dear Mr. Garside:

Your letter of June 16th has reached me and I shall be glad to prepare the summary statements for you to use in connection with the petition to the Regents. As I told you when I was in New York, this needs to be worked over with care as far as valuations are concerned, but I shall try to have it ready for you within a short time.

I may not have it ready for the "middle or latter part of next week" which I assume means this week. My father is very ill and is in the hospital at present. The doctors have given us very little hope for his recovery, but he has had so many of these attacks during the past few years that I am sure the family feel he will rally from this one. As I have not seen him for some years I do not feel as hopeful. I mention this to you merely to show you that my report to you may be delayed quite beyond my control.

Sincerely yours,

Elsie M. Priest.

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ack 7/3/34

Nelson, New Hampshire
June 29, 1934.

My dear Mr. Evans:

After two days of very serious illness my father passed away on the 26th. The funeral was yesterday.

I shall try to mail you the statement on Tuesday afternoon. I am sorry you and your dear daughter had the equipment have to be run into shop. I am all business are too busy to ^{on account} work at the family are still with me. There will be opportunity to do some quiet work on Monday, and will send you the report at the earliest date thereafter.

Sincerely yours,
Elsie M. Vasek

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Hankins

July 3, 1934

Miss Elsie M. Priest
Nelson
New Hampshire

My dear Miss Priest:

I am so sorry to learn of the death of your father.

Regardless of how one anticipates and entertains forebodings of such separations, yet nevertheless the actual parting still possesses all the poignancy and depth of feeling that the visitation of death brings. In some respects you have probably some compensations in that you were allowed to be here and to share the burden with your family, at the same time being of assistance in making the new adjustments which must come.

By all means take care of these things first. Do not think of the banking accounts and the problem we have of getting the absolute charter unless it comes to you as a sort of relief to occupy your mind at times with these things. There will be no meeting of the Regents Board before September, but Mr. Garfield was very anxious to get the papers to Albany as he had promised Mr. Horner that they would be on hand early in June.

With added expressions of sincere sympathy, I remain,

Very cordially yours,

C. A. Evans

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Nelson, New Hampshire,
July 4, 1934.

Acc 8/1/34

Mr. B. A. Garside,
Mr. C. A. Evans,
Associated Boards,
150 Fifth Ave. New York.

INDEXED

My dear Mr. Garside or Mr. Evans:

In accordance with my previous letter, I am enclosing a statement showing the property owned by the University of Nanking. I am not satisfied with this statement but believe it is conservative as to values both for the land and buildings. You will find two copies enclosed. May I request that you add the figures on the machine to be sure they are correct. I have had to work under many interruptions and am not at all certain of my totals. I shall appreciate very much having all totals verified and changes made wherever necessary.

Will you please refer to the report sent to the regents each year from Nanking, and see if this total property agrees with the total on that report? I do not mean agrees exactly, but it should not show a very vast difference. I do not have a copy of that report here and as I have worked quite independently of it, do not have an idea of the comparison of the two. I am not sure that we included the middle school or hospital property on the Regents report in previous years. It should be checked before this is sent into Albany, although a note stating this was a new appraisal would take care of any great difference.

You will note I have attempted to convert the land in terms of English acres - but the total is not absolutely accurate. I believe it does represent an approximate figure. The land valuation is conservative but we feel it should remain low for the present.

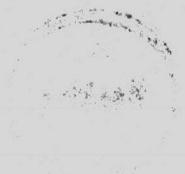
If you need further details, please let me know. I have given items that would seem to give a fairly representative picture of the plant, but I have more details if they are required.

Sincerely yours,

Elsie M. Priest

Elsie M. Priest.





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University of Nanking, Nanking, China.

Summary of statement of Property -- June 30, 1934.

	Land	Buildings	Equipment
1. Kanhoyen compound	✓ 24,130 00	✓ 140,601 00	✓ 32,938 00
2. Tao Yuan compound	✓ 14,356 00	66,783 00 66,143 00	✓ 8,500 00
3. Hospital	✓ 12,702 00	104,480 00 157,480 00	✓ 80,000 00
4. Kuleo Compound	✓ 76,824 00	✓ 452,224 00	✓ 645,101 00
5. Residences		✓ 300,735 00	
6. Agr. land and buildings	✓ 139,691 00	✓ 90,445 00	✓ 26,800 00
Yuan	✓ 267,703 00	1,255,268 00 1,209,664 00	✓ 793,339 00

Grand total valuation of all property Yuan 2,316,310 00.

Note: The term "yuan" is used to indicate all values are given in terms of Chinese currency.

University of Nanking, Nanking, China.

Statement of Property - including equipment - June 30, 1934.

	Land	Buildings	Equipment
1. Kanhoyen compound (Middle School)			
Land - 9.66 English acres	24,130 00		
Buildings:			
High School		8,712 00	2,904.00
Dormitory		46,075 00	13,358.00
Chapel		6,175 00	2,038.00
Science Building		45,600 00	13,200.00
Y.M.C.A. "		10,450 00	3,483.00
Administration		10,925 00	3,642.00
Students building		900 00	300.00
Small residences		4,450 00	1,483.00
Service buildings		2,620 00	874.00
1 residence (two unit)		4,694 00	1,365.00
Equipment:			
In all buildings		<u>8,047.00</u>	<u>46,867.00</u>
			<u>32,938 00</u>
Yuan	24,130 00	140,601 00	32,938 00
2. Tao Yuan compound (Research)			
Land - 5.26 English acres	14,356 00		
Buildings:			
Meigs Hall (dormitory)		21,203 00	7,068.00
Keen Hall (research)		38,000 00	12,666.00
Two cottages		1,700 00	569.00
Service buildings (inc. well)		5,280 00	1,760.00
Equipment:			
In all buildings (not inc. the research library - see books)		<u>4,785.00</u>	<u>22,061.00</u>
			<u>26,846.00</u>
Yuan	14,356 00	66,183 00	8,500 00
		<u>66,783 00</u>	
3. Hospital:			
Land - 4.61 English acres	12,702 00		
Buildings:			
Main wards		75,000 00	25,000.00
Special ward		21,450 00	9,150.00
Macklin Building		18,000 00	6,000.00
Operating pavilion		12,000 00	4,000.00
Nurses' home (Peden)		18,000 00	6,000.00
4 small cottages		4,330 00	1,440.00
Gate house and reg. rooms		3,500 00	1,166.00
Halls, wells, cisterns		5,200 00	1,783.00
Service buildings		2,000 00	668.00
Equipment:			
In all buildings (inc. surgery)		<u>4,234.00</u>	<u>57,394.00</u>
			<u>80,000 00</u>
Yuan	12,702 00	167,480 00	80,000 00
		<u>194,480 00</u>	

	Land	Buildings	Equipment
4. Kueleo Compound; (College)			
Land - 11.05 Eng. acres	34,824 00	} 15,608	
Land - 16. " " (Ath. field)	42,000 00		
Buildings:			
Swasey Hall		67,265 00	22,423.00
Sage Chapel		44,700 00	14,900.00
Severance Hall		80,600 00	26,867.00
Baillie Hall		100,000 00	33,334.00
East McCormick Dorm.		18,550 00	6,184.00
North " "		18,550 00	6,184.00
Three Unit "		45,800 00	15,267.00
Gymnasium		8,000 00	2,667.00
Twinem Chapel		6,930 00	2,316.00
Gas Plant		9,149 00	3,049.00
Pump house - water plant		6,780 00	2,260.00
Service buildings		7,500 00	2,500.00
Dormitories - "Y"		16,000 00	5,330.00
" " East		14,500 00	4,833.00
" " West		5,500 00	1,834.00
Service buildings - East		2,400 00	800.00
Equipment:			
Furniture and furnishings			81,323 00
Scientific apparatus			288,430 00
Other equipment	25,608	150,741.00	125,348 00
Library books			250,000 00
			<u>176,379.00</u>
Yuan	76,824 00	452,224 00	445,101 00

5. Residences:			
(Land is including in buildings)			
Hospital staff residences		47,870 00	15,957.00
Other staff residences - University		252,865 00	84,288.00
		<u>100,245.00</u>	<u>100,245.00</u>
Yuan		300,735 00	

6. Agricultural land and buildings:			
Land - S.T.M. farm 16 acres	1,667	5,000 00	700 00 233 200 00
T.P.M. " 72 "	4,320	12,960 00	5,000 00 1,667 2,000 00
H.M.Y. " 60 "	3,744	11,231 00	
Other farms 100 "	10,000	30,000 00	
Gardens 15 "	14,167	42,500 00	4,500 00 1,500 2,000 00
Exp. plots 8 "	500	1,500 00	200 00 67 600 00
Seed storage building			7,305 00 2,435
Green houses (with steam heat)			30,000 00 1,000 10,000 00
Rural Leaders Tr. Sch. 3 acres	1,500	4,500 00	12,740 00 4,246 2,000 00
Sericulture 46 "	10,662	32,000 00	30,000 00 10,000 10,000 00
	<u>46,564</u>	<u>139,691 00</u>	<u>3,0148 76,712.00</u>
Yuan		139,691 00	90,445 00 26,800 00
		46,564.00	



University of Nanking

August 1, 1934
ack. 8/13/34

Miss Elsie M. Priest
Nelson
New Hampshire

My dear Miss Priest:

Ever since I returned from Great Britain I have been wanting to write you to express the very genuine sympathy I felt at the news of the death of your father soon after you arrived at your home. I am sorry that we were harassing you at the time by asking for information needed in connection with our Nanking petition for an absolute charter.

Several weeks ago we submitted our application in regular form, and after calling on us for certain alterations here and there, the Department at Albany now seems satisfied that we have the material in good shape. But just as we were heaving a sigh of relief, Dr. Horner sent me down another formidable blank entitled "Record of Inspection of a University Applying for Absolute Charter". I believe I can supply most of the information asked for in this report, but I find that the section dealing with the library is going to cause me a bit of trouble. I attach hereto a copy of this section of the blank. I would be very grateful indeed if you would supply the information requested. Where you do not have exact information available, will you please supply approximate figures, or indicate where you think I might get more accurate information this side of the Pacific.

I am sending you two copies of this blank, since within a short time we must be supplying this same information for Ginling College. I would be grateful if you would fill out the blank for the University of Nanking first, since I want to get it back to Albany as soon as possible. The one for Ginling College can be done a little more leisurely, since we can't very well send in our Ginling petition immediately, and may even have to wait until after Miss Tyler is able to help with the collection of certain information, as well as to sign the petition as Secretary of the Ginling College Committee.

We have been pleased to learn that the United Christian Missionary Society will give us at least a little appropriation in lieu of Mr. Bates' services for the coming year. We have today received a letter from them stating that they will make an appropriation of U.S.\$750. on this item. I am notifying President Chen accordingly.

I hope that you are succeeding in getting some real rest these days, and that Nelson is much cooler than New York.

Very cordially yours,

BAG:RG

B A GARSIDE

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Acte
Nelson, New Hampshire.
August 2, 1934.

Nanking

cc 8/14/34

Mr. B. A. Garside,
Associated Boards,
150 Fifth Avenue, New York.

My dear Mr. Garside:

Your letter of August 1st reached me today and I am hastening to return to you the section concerning the library of the University of Nanking. I have filled in each item excepting the "number of volumes exclusive of public documents". My mind is very hazy on this point, but you have this information on the blank sent you last year for the regents report. Each year we furnish the information to date showing the exact number of volumes in the library. If you will look up your copy I am sure you can furnish this one item. If not, I think a total of 110,000 would be a guess - of course including the Chinese books by "bens". I had to guess on periodicals. Including Chinese, American and all those European ones they have sent in exchange for the Nanking Journal, I think it is likely more than fifty but I believe this may not be far off. I should say "Chinese and Western." not "Chinese and English."

I put on the note about the new library building as they might question why we kept our reading rooms open for such long hours. It is necessary on account of the limited space available for students.

I shall need to look over some material for Ginling College. With the new library building I may have to do some estimating, but will send it to you within a short time. In case Miss Tyler has difficulty on the property, I think I may be able to help out a bit. It happens that I figured it and had some figures printed in one of their reports not long ago which may be of value - she may not recall them as she must have many other duties.

Miss Spicer of the Ginling College faculty will be in New York enroute for China on the 8th - comes in on the *Enoppa* - and I had thought at one time that I would try to see her, but there have been a good many demands here lately so I have given up the trip. It is possible that she may call at the office although her days in New York are very limited.

Thank you for your personal note of sympathy. As far as I can tell now I shall continue my plans for the fall and will be in New York about the 20th of September. We are closing our home where some member of the family has lived for sixty-seven years, and it may seem wise for me to stay and help mother settle an apartment for the winter in town. However, unless something unusual occurs I shall be in New York as planned.

I am glad to hear of the action of the U.C.M.S. We budgeted CSS\$1,365. so the total of US\$750. will more than cover the item.

Has there been any further action about the English vacancy? Is it settled that Mr. and Mrs. Stevens will go out for the Marketing expert vacancy? I understand that the English girl decided to go to Yenching. Is there any other person in view?

Sincerely yours,

I hope you will manage a separation from the office. I would be glad to see a copy of the June 30th statement.
Elinor M. Priest

0894

MISS ELSIE PRIEST, MISSIONARY ON FURLOUGH, DESCRIBES CONDITIONS IN CHINA AT ROTARIANS' WEEKLY DINNER

Political and Economic Situation in Orient Is Described by Former Keene Woman Who Returned to America Last April on Leave of Absence

1934

Political and economic conditions in China were described to members of the Keene Rotary club and guests by Miss Elsie M. Priest, treasurer of the University in Nanking, China, and a missionary to that Christian college, at the weekly dinner meeting of the club in Wilbey hall Monday. William H. Ryan, vice president of the club, presided.

Miss Priest's home is in Nelson and she is a former resident of Keene. She went to China about 14 years ago to begin her missionary work and is in this country on a furlough, having left China April 23. The speaker was introduced by Rev. Willis E. Smith, chairman of the program committee.

Text of Talk

Miss Priest said in part: "Conditions in China change so rapidly that I feel it may be difficult to give you an adequate picture but I shall try to tell you something of conditions as they existed when I left Nanking the end of April. Except for a few months spent in Shanghai, I have been in Nanking for the past seven years, and I assure you know that Nanking is now the capital of China, the Nationalist capital since 1927.

Government Well Organized

"In the first place, the government is well organized and very steady these days. During the early days of the Nationalist party there was much disorder and fear among the people but that has been replaced by confidence. Many people feel that officials are being constantly changed in China, and while in one sense this is true, it may not be generally known that the same small group of men control all the important posts. A few months ago Dr. T. V. Soong resigned from the ministry of finance to take over the ministry of railways, while his brother-in-law, Dr. H. H. Kung, resigned from his position as minister of industry to become minister of finance.

Mr. Lin Seng is the respected president of China but he is elderly and takes no very active part in the management of the government today. The control of the country is in the hands of two men—Gen. Kiang Kia-shek and Pres. Wan Ching-wel. Gen. Kiang has been in power since 1927, the longest period of any person since the establishment of the Republic of China in 1911.

Try to Suppress Communism

Gen. Kiang has entire charge of all military operations, while Pres. Wang controls the civil affairs of the country. For the past two years Gen. and Mrs. Kiang have been living in Kiangsi province, working very hard to suppress Communism. When we think of Communism, the picture comes to mind of bandits, lawlessness and all types of disorder especially among the peasants. This is true in China, but another side of the picture is the fact that the

leaders are well educated men, many of whom have received their advanced college degrees from American and European institutions. They are convinced that the only hope for the solution of the problems of China are through the Communist program. It has been this type of problem that Gen. and Mrs. Kiang have been facing and in a large measure have solved. They have given to the peasants a new program known as the New Life movement to replace the program given by the Communists. We have been keenly interested to watch the development because it was based on Christian principles and may have a great influence on the whole country. When I left in April it was very favorably received by all classes, especially peasants and students.

Not a United Country

"China is not a united country yet. I do not need to tell you that one of the serious difficulties is the question of many dialects. The written language is a common language from north to south, east to west, but the spoken language is very different. The people of Nanking do not understand the people of Shanghai, who are only 200 miles away. However, the Nationalist government has done a great deal to bring unity to the country and we hope the day is not far distant when all provinces will recognize Nanking as the capital.

"One great step has been the opening of the country through modern motor roads, airway lines and other means of modern transportation. A few years ago there were comparatively few motor roads in the country, but today you can travel for many miles on bus lines. For instance, two years ago we traveled to one of our research stations by river launch, canal boat, wheelbarrow, donkeys, or else walked. It took us from 10 days to two weeks, depending on our good fortune in securing some swift mode of conveyance. Today we make the same trip in seven hours, by motor bus.

1931 was "Sad Year"

The year 1931 was a sad year for China. It is a very usual thing for the Yellow river to overflow, but it is most unusual for the Yangtze river to cause a flood. It found people unprepared and when the huge dykes of Hankow gave way, hundreds of small farmers were made homeless, losing everything they owned. The government gathered the people into camps and tried to keep them alive until the land could be reclaimed, farms could be started again and they could take care of themselves and families.

"You may recall the very valuable service that was rendered by Col. Lindbergh in his survey of the flooded district. Nanking is many miles from Hankow but we had parts of the city flooded for many days. I shall never forget the refugee camps in Nanking—the crying children and the hopelessness of it all. The best the government and

churches could do was to give them a bowl of thin gruel for each person daily. Nothing more was possible. The government was struggling with the problems of these millions, trying to reclaim their land, provide seed and farm animals and start them again on their farms, when Japan took Manchuria. The law of fair play seemed to be seriously violated. You know the events that followed—the establishment of the new government in Manchuria—Manchukwo, literally translated "the land of the Manchus." Will it be a second Korea?

"That was a difficult autumn, with students bewildered and interfering with the government to such an extent that they became a serious problem. The undeclared war in Shanghai was the next move from Japan. I am sorry there is not time to tell you of the bombing of Nanking and the panic that followed. Many Americans left the city but 30 of us remained throughout that period of the war in Shanghai—except for the one night of terror when the Japanese gunboats fired into the city of Nanking, we had no trouble.

Japan Still a Problem

"Japan is still a serious problem, she knows she must capture territory in China now while China is unable to fight. There is no trained army to compete with the marvelous army of Japan, no money, no war equipment—how can China fight? She counted on the Nine-Power pact for help, but evidently the nine powers are nearly all indifferent or else so absorbed with their own affairs that it is impossible to give them aid. It will not be surprising if the northern provinces of China are in the hands of Japan before many months. China is sad these days, but Gen. Kiang feels it is impossible to declare war against Japan. He knows he could not hope to win—his hope is still in the league of nations.

China Feels Depression

"Will this be the deathblow to the league? Are they powerless to prevent further aggression? As America is emerging from years of depression, China is just at the eve of what is feared to be one of the worst depressions China has ever known. Just before I left Nanking, shops in the most influential part of the city were closed, banks were failing, the silk trade was practically at a standstill—so much so that farmers were pulling out their mulberry trees in order to use the land for crops. Farmers could not find a market for their crops—on our farms we had cotton and wheat from last year that we could not sell, and every indication pointed to hard times for all and especially for the farmers.

China Watches United States

"China is watching the group at Washington very carefully these days. What does the United States intend to do with silver? Whatever it does will react seriously in China—the largest country on a silver standard. There were rumors of depreciated currency, but it is a problem almost beyond the present government. I feel they would not hesitate to take action if it seemed the only solution, and undoubtedly an embargo on silver will be enforced should the Washington government pass a high price for silver.

"Many Chinese prefer to have silver remain about where it is at present, approximately 34 U. S. dollars to one silver dollar. They feel it is beneficial to the country to have exchange favorable to us, as it helps to inspire their own people to develop home industries.

Not An Industrial Country

"China is not an industrial country at present—that day may come before long. In fact many people predict it is only a few years away. Today we hear talk of rural reconstruction on every hand—just what is meant is hard to say in many cases. The annual budget for the University of Nanking, of which I am serving as treasurer, is about a million dollars, of which one-third is used for the development of agriculture throughout the northern part of China, especially in the great famine areas.

Opposing Opium Raising

We have recently opened a station in Shansi to attempt to improve agriculture to inspire the people to give up their opium fields for other crops. Opium is grown extensively throughout the province, as well as throughout other parts of the country, and at the invitation of Gen. Kiang Kai-shek we have opened an agricultural station in an attempt to give to the people a knowledge of better means of livelihood.

Rather Gloomy Picture

"The picture is rather gloomy. Communism on one hand, and with it banditry and lawlessness; Japan with her aggressive program and determination to gain more territory; and the beginning of one of the greatest depressions ever known—but on the other hand, we have a government of young determined men who have confidence and hope to continue the great battle for a united country."

An interesting program is in store for members of the club on July 30 when an "undercover" man of the New York police department will tell of his personal experiences with gangsters, including members of the Dillinger gang.

The dinner was served by the catering department of the W. L. Goodnow company.

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Nanking

August 14, 1934

Miss Elsie M. Priest
Nelson
New Hampshire

My dear Miss Priest:

Let me acknowledge receipt of your letter of August 2nd. We are grateful for the information you have supplied for our Nanking petition for an absolute charter. This task of assembling all the material Albany requires for Nanking, Ginling, Fukien and West China is quite a formidable one. It would be none too easy if one were on the field where the various details needed could be dug out fairly easily, and here in New York I am constantly finding that information is lacking and can only be secured by endless seeking through old records. Even then we have to leave some items unfilled, or merely guessed at.

So far I have not made much progress with our Ginling College petition. In the first place, the Ginling College Committee apparently has not adopted any resolution in a form that will be acceptable to Albany. In the second place, I doubt whether the Committee had a legal quorum present at the meeting where action was taken. In the third place, there are a lot of details asked for Ginling that I know practically nothing about, and can't hazard a guess as I might do in the case of our other colleges.

Professor and Mrs. W. Mackenzie Stevens were to sail on the Empress of Russia August 11th, and since we have had no word to the contrary I presume that they got off safely. Last week Dr. Chen cabled us to extend an invitation to Mr. and Mrs. Ogden King, of Modesto, California, for a special two-year appointment. I wrote and telegraphed the Kings, who have already accepted and are planning to sail in about two weeks. I understand that they are to be with Dr. Buck in the field of agricultural economics. I believe that the young woman going out from England for work in English is still safely headed for Nanking and will be arriving on the campus in time for the beginning of the autumn semester. Mr. and Mrs. Douglas Hugh went to Yenching, but I had heard of no intimation that the young English girl was likewise lured away.

We will send you a copy of the treasurer's report as soon as it is mimeographed, which should be in a few days now.

That was a most excellent talk you gave to the Rotarians. We are all the more impressed by the necessity of commandeering you for our China

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Miss Elsie M. Priest

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8/14/56

Colleges Conferences this autumn.

With all good wishes, I am

BAG:P

Very cordially yours,

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UNIVERSITY OF NANKING

OFFICE OF THE TREASURER

NANKING, CHINA

Nelson, N. H.

August 15, 1934.

ac 8/20/34

Mr. B. A. Garside,
150 Fifth Avenue, New York.

My dear Mr. Garside:

Your letter of August 14th reached me today and reminded me that I had not sent you the blank concerning the Ginling College library items. In looking over the copy sent for the University I am concerned to see that I sent you

"Percentage of duplicates 10%"

this should have been 1%. If it is too late to make a change and the item is questioned my only explanation would be that the 10% applies to western books while the 1% covers the full library. It was a stupid error on my part, and today I cannot say whether it was merely carelessness or whether I was thinking only of western books.

The other matter is the Ginling College petition. I have not given it a great deal of time or thought, but yesterday received a letter from Miss Hodge in which she asked the following:

"Have you heard anything from Mr. Garside about the absolute charter? I am so anxious to have the matter finished while you are in this country."

In replying ~~to~~ quoted the sentence from your letter of August 1st in which you stated it may be necessary to wait for Miss Tyler. Today your letter made me wonder if it might be possible to go ahead and help you secure some of the data you will need. Miss Tyler will not return until October - as I understand the statement made by Miss Hodge - and will be so completely swamped with her own affairs that I imagine Ginling may not have much of her time. Could I give you any assistance in gathering together the facts? I have a good many figures with me and have already written to Dr. Wu asking her to send me various statements that will be needed.

Another point in your letter is the question concerning the action taken by the Committee. Miss Hodge wrote to find out which date in the fall would be most convenient for me to be present at a full meeting of the Ginling College Committee. She mentioned a number of dates in September and October, and without realizing there might be need for action concerning the charter I favored the October 16th date as it would give a little time to talk over items after I reach New York. However, if you would like to have definite action taken to proceed with the charter and need a meeting, it could be arranged for September 20th, 21st, 25th 28th, etc. Will you let me know so I may write to Miss Hodge again? I had nothing very special in mind so chose the date October 16th in order to give time to hear from China as well as for conferences here, but it makes no great difference to me.

If you wish to have me work over statements for the Ginling petition, and will send me a rough draft of requirements I shall be glad to work

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Mr. Garside - 2

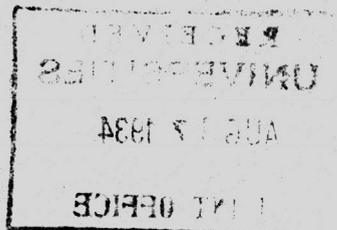
on them. These days are not particularly busy and I shall be glad to do anything that is possible to speed the charter. There are a few questions on the library blank that I could not answer and have had to refer to China. As soon as they reply I will send it to you. The new building was only ready for use two weeks before I left China and I am not sure of the rooms - could make a guess, but if there is sufficient time I would prefer to wait for actual facts concerning the number of reading rooms etc. If you find you must have the facts, I can estimate some of the items that I do not feel sure about now.

I am planning to be in New York after September 20th-24th (I am not sure of the exact date) and shall stay at the Biblical Seminary. There will be time to go over various items during the fall, and if I can be of any help during the fall months I shall be glad to do anything possible for the two institutions.

Unless you wish me to work on the Ginling items, do not trouble to reply to this letter. I know you must be busy and have to arrange for vacations and do not expect your time to be used in acknowledgment of my letters.

Sincerely yours,

Elmer M. Priest



0900

8-15-34

Mr. Gerstle - 2

on them. These days are not particularly busy and I shall be glad to do anything that is possible to speed the chapter. There are a few questions on the library plan that I could not answer and have had to refer to Gird. As soon as they reply I will send it to you. The new building was only ready for use two weeks before I left and I am not sure of the rooms - could take a guess, but it seems sufficient time I would prefer to wait for the actual plans concerning number of reading rooms etc. If you find you must have the data, I can estimate some of the data had I not to I would want you.

I am planning to go in next week to see the new building and will be sure of the exact date and will send you the actual plan. It will be time to go over your notes during the trip, and if I can be of any help during the trip please I shall be glad to do anything possible for the two institutions.

These you may use to look up the other things, but I would like to reply to this letter. I know you must be busy and have to attend to questions and do not expect you to have time to reply directly to my letters.

Sincerely yours,

[Signature]

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Nanking

August 20, 1934

Miss Elsie M. Priest
Nelson, New Hampshire

My dear Miss Priest:

Let me acknowledge receipt of your letter of August 15th.

It was a very dangerous thing for you to offer to assist in preparing the material for our Ginling College petition, for I am taking you at your word and I am enclosing herewith the following material:-

- (a) File copy of the material we have submitted in connection with the University of Nanking petition.
- (b) Pamphlet from Albany giving instructions with regard to the preparation of such a petition.
- (c) Record of inspection form which Dr. Horner has asked us to fill out for Ginling.

The officers of the Regents have said that the University of Nanking petition seems to be in satisfactory form, so it should serve fairly well as a model for preparing our Ginling College petition. Most of the facts asked for in the record of inspection form duplicate what is included in the other material, but the Regents indicate that they wish us to prepare both the petition itself and also the record of inspection blank. We will of course omit the items "date of inspection" and "date of filing report" on page 1, and the impressions and recommendations of the inspecting officer on the last page.

I am sending this material to you just at this time because I will be away from the office for the next two weeks, and would probably not be able to make any real progress on the Ginling application. If you will assemble as much of this material as you can, I will be glad to take up the matter again immediately after Labor Day, and will try to push it along to completion.

I am afraid that in any event we will have to wait until the Ginling College Committee holds another meeting before we can prepare "Exhibit A" of our Ginling petition. The minutes of the meetings of the Committee where this matter was discussed do not include any clear-cut resolution making application for an absolute charter and giving the necessary authorization to the officers of the Committee to prepare and submit our petition.

0902

Miss Priest

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8/20/54

I hope therefore that a meeting of the Committee can be held fairly early in September, so as to make it possible for us to get this material to Albany during that month. I understand that the Regents have a meeting in September, and another in October, though I do not know the exact dates.

Don't work too hard on the Ginling petition, and feel free to send back to me immediately after Labor Day this enclosed material together with whatever you have been able to assemble for Ginling.

I have not yet sent in "the record of inspection" for the University of Nanking (that is one of the jobs I will try to finish up on my "vacation") so I will make the correction you indicate.

BAG:F

Very cordially yours,

B A GARSIDE

Enc.

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UNIVERSITY OF NANKING
OFFICE OF THE TREASURER
NANKING, CHINA

Nelson, N. H.
August 30, 1934.

NR - 9/14/34/Asb



Mr. B. A. Garside,
180 Fifth Avenue,
New York.

Dear Mr. Garside:

You will find enclosed a letter for Mr. Young, which I shall be glad to have you give to him if he calls within the next few weeks. He will likely see you one of these days as he is planning to study at Yale this year. I enclose a copy for your information.

I am sorry that I neglected to give him the certificate before leaving China - it never occurred to me. It is filed safely enough with our deeds and other papers in Shanghai, and we have a receipt from the Associated Mission Treasurers - only there was no itemized list made of the contents of that box on the records of the A.M.T. It brings up the question of settling the insurance with a staff member who has severed his connection with us, and you may need the certificate. I am writing to Mrs. Slocum today about it, and if you require the certificate, regardless of Mr. Young's need for it, will you write to her directly?

I presume due notice was sent to you so all further payments from the University were stopped at the proper month - I suppose July but do not have the details here of final settlement with Young.

Letters from China give me the news that the grant from China Foundation - 15,000. was renewed for another year. We had very little hope of receiving this money again so this will help on research projects greatly. Also the Rockefeller Foundation made an emergency grant - do not give the amount, but I presume it was about \$34,000. Have you heard that Dr. Strickland is to be on the campus as one of the bank experts this fall? He is the older man from England who has made a fine record in cooperatives in India. It looks as if they were now settled on experts!

I hope you received three important documents from China. The report and article regarding the Riggs family; the annual statement for the Regents' report; and the annual statement for Harvard-Yenching report. These have all been mailed to you according to my letters.

The Ginling statistics as far as I can finish them, will be mailed on Monday.

Sincerely yours,

Nelson H. Young

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DOCUMENTS TO THE SENATE

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UNIVERSITY
SEP 4 1934
JOINT OFFICE

0905

Nelson, New Hampshire.
August 30, 1934.

Mr. John G. Young,
c/o Associated Boards
150 Fifth Avenue, New York.

*Sent by Miss
Priest
letter
some
date*

Dear Mr. Young:

I have received a letter from Mrs. Slocum in which she raises the question of the Retirement-insurance certificate which belongs to you. It is in Shanghai filed in a box of other papers, but I did not list on the records in the Associated Mission Treasurers each particular item in the box. I am very sure it is there - together with the certificates for other members of the staff - in one corner of the box containin all our deeds, other papers pertaining to land and insurance statements.

Will you need it before I return to China in early January of 1935? It will depend on your desire to cancel it or to take it over, as all payments from the University would naturally cease. If you need the certificate, will you write to Mrs. Slocum about it. I am writing today telling her exactly where to find the paper and in the course of time it ought to be in your hands - you had better make allowance for the convenience of someone going to Shanghai. They could hardly make a trip for the certificate alone.

I am sorry it escaped my mind when I left. I am afraid that I did not tell Mrs. Slocum about the contents of that box in Shanghai.

With best wishes for your year of study,
Sincerely yours,

SLP

0906

Holston, New Hampshire
August 12, 1934

Mr. John A. Young
c/o Associated Press
130 North Avenue, New York

Dear Mr. Young:

I am sorry that I cannot give you a more definite answer at this time. The position of the Government is such that it is impossible to give you the information you desire. I am sure that you will understand the reasons for this. I am sure that you will understand the reasons for this. I am sure that you will understand the reasons for this.

I am sorry that I cannot give you a more definite answer at this time. I am sure that you will understand the reasons for this.

Very truly yours,
Minister Young

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UNIVERSITY OF NANKING
OFFICE OF THE TREASURER
NANKING, CHINA



Nelson, New Hampshire.
September 3, 1934.

ack-9/14/34
Ack

Mr. B. A. Garside,
Associated Boards,
150 Fifth Avenue, New York.

My dear Mr. Garside:

During the past few months I have spoken in nearby churches, at various meetings, etc. largely on the basis of friendship - certainly not with the idea of raising funds! As the summer ends and we start on the autumn months there have been a few requests that I give short talks here and there. I am writing to know what the plans for the fall would include and whether you have outlined something that needs my time.

must
I expect to leave for New York on September 22d, and have engaged a room at the Biblical Seminary where I expect to take some work. The Seminary opens on the 24th of September, but The Northfield Seminary has asked me to speak at chapel on the morning of the 22d, and as it is on the way to New York I decided to arrange my plans accordingly. As this was a personal request from Mrs. Moody I did not feel I could refuse.

The specific reason for making this inquiry is the request that I speak at the Library Conference of Worcester County in Massachusetts on October 18th. They wish to know as they are printing their programs and sending out invitations etc. They asked me about two months ago but I did not give it much attention until last evening when one of the librarians came up from Worcester to see me. They would provide all traveling and entertainment and have asked me to give them the amount that I would expect for speaking. I am not at all sure what type of talk I could give that would be acceptable to a group of state librarians but they seem to desire something besides library problems at this conference. I replied that I would take it up with you, as I felt my time should be given first of all to the office if there was anything needed. Will you therefore let me know by mail in order that I may send a definite reply to Worcester? It makes no difference to me one way or another - I am willing to give this talk, but have no personal interest in the group. If I should go to Worcester for the 18th of October I would probably plan to spend the weekend at home as it is not far, but that is of no special importance.

Also, will you be good enough to advise me if I should fix an amount to be paid to the University of course for such a talk, and if so, what amount? When speaking in churches I have not accepted any amount although in a few cases they have indicated they might send us a gift later in the year.

I am sorry to trouble you with this matter but shall appreciate your reply.

Sincerely yours,

Elie M. Priest

0908

FEDERAL BUREAU OF INVESTIGATION

U. S. DEPARTMENT OF JUSTICE

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week 1

University of Nanking

September 14, 1934

INDEXED

Miss Elsie M. Priest
Nelson
New Hampshire

My dear Miss Priest:

I must offer abject apologies for my delay in acknowledging several letters which have recently come from you. Since I got back to the office after Labor Day I have been rather badly swamped and my correspondence has fallen badly behind.

Your letter of August 30th. With this you enclosed a letter for Mr. Young. He was in the office yesterday and I passed the communication on to him. He wishes to give up his pension policy, since he is carrying a rather large amount of other insurance. Before we can clear the matter with the Sun Life Assurance Company we must have Mr. Young's policy to return to them. I am, therefore, requesting Mrs. Slocum to mail this policy back to us as soon as it is convenient for us to obtain it from the vault in Shanghai. Since Mr. Young was at Nanking less than ten years, the amount returned to him under this plan will include only the sums he himself paid in plus interest accrued thereon. The amount paid in by the University plus interest accrued thereon will be returned to us, and will be put back into our retirement reserve fund.

It is certainly good news to hear that the China Foundation has renewed its grant of LC \$15,000 for another year. A short time ago Dr. Gunn informed us that the Rockefeller Foundation had made emergency grants to a number of our China Colleges for the fiscal year 1934-35. The amounts for the University of Nanking and Ginling College are as follows:-

University of Nanking . . .	\$5,000.00
Ginling College	1,250.00

We have also received word from Nanking that the Nationalist Government has made grants totalling LC \$720,000.00 to assist thirty-two privately established universities and colleges during the academic year 1934-35. Each of our Christian Colleges in China was numbered among the beneficiaries for amounts ranging from LC \$2,000.00 up to LC \$60,000.00. The amounts appropriated for Nanking and Ginling are as follows:-

University of Nanking	
College of Science	\$16,000.00
College of Arts	14,000.00
Ginling College	
College of Arts	4,000.00
College of Science	8,000.00

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September 14, 1934

We do not know as yet just how, when, or to what extent, these appropriations will be disbursed, but we hope that they will be paid off promptly, one hundred cents on the dollar, and in coin of the realm.

We received the three important documents you mention. The material regarding the Riggs family we are now trying to put into shape for sending out in successive installments to all of Mr. and Mrs. Riggs' supporters. The report for the Regents was sent on to Albany promptly, and the Harvard-Yenching report has gone forward to Cambridge.

Your first letter of September 3rd. With this you send the material for our Ginling College petition for an absolute charter. I have thus far had time only to glance through it hastily. It appears to me to be in very excellent shape, and I hope that during the next week or so I can get it ready for adding the financial touches as soon as we have had a meeting of our Ginling College Committee.

Your second letter of September 3rd. You ask as to our money raising plans for the autumn. Just now we are struggling with the task of arranging our proposed series of China College Conferences. Our thought is that our other promotional plans will be built around these Conferences as a nucleus. I am enclosing herewith a tentative schedule showing the Conference dates which have been arranged thus far. It is our hope that meetings can be secured in other cities to occupy us during the last half of October, and the first half of January. The general plan will be to spend from two days to a week in smaller or larger communities, beginning with meetings of smaller groups and building up to a public mass meeting; then undertaking a period of follow up work. The primary purpose of the Conferences will be to make contacts, establish local committees, and to lay the foundation for future cultivation and solicitation. We do hope, however, that we will be able to get in touch with at least a few individuals here and there who will be ready to make contributions to our work at the present time.

The extent to which your plans will permit you to cooperate with us in these Conferences is a matter we would like to discuss with you when you come to New York ten days hence. We would like to use you just as widely as your other obligations will permit, but do not wish to demand too much of your very limited time when there are so many other things you wish to do here in New York. Possibly you may find that in addition to any help you may be able to give us in these Conferences, there will be other contacts you can make in and around New York City which would not take you far afield from the work you are planning to do here.

You ask specifically whether it would be possible for you to speak at the Library Conference of Worcester County, Massachusetts, on October 18th. So far as I can see now this would not seriously interfere with any other plans we have, and if you feel that this engagement would justify the time and travel necessary, we would encourage you to accept. I am afraid, however, that my reply has been so long delayed that you will already have reached a definite decision in the matter.

0911

Miss Elsie M. Priest

- 3 -

September 14, 1934

You ask us to the advisability of fixing a definite amount to be paid to the University for talks you are making. This is always a difficult question to answer, and usually has to be decided for each individual case on its merits. Of course, where you are speaking in churches more or less, under the auspices of a mission board, the boards do not look with favor upon any financial appeal that would divert funds from regular mission channels into special projects. Where one is speaking before other organizations, however, one is usually free to make whatever arrangements the organization will accept. Wherever an organization is able and willing to make a contribution to the University, either in the form of a definite amount, or otherwise, it should be in order to ask for whatever fee the organization can reasonably provide. Of course, it is recognized by all of our mission boards, and also by our college boards, that where our personnel on furlough are filling speaking engagements, it is quite in order for them to accept the personal honoraria usually offered them by the organizations they address. Furlough allowances are inadequate at best, and a few gifts of five and ten dollars from churches and other groups are not only of great assistance, but are recognized as belonging by right to the missionaries who give the addresses.

We are looking forward to seeing you here ten days or so hence.

Very cordially yours,

BAG:HV
Enc.

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October 31, 1934

Dr. Harold O. Rugg
76 Riverside Drive
New York, New York

My dear Dr. Rugg:

I have just met up with a problem of educational statistics where your advice and assistance would be of tremendous value.

For several years our group of Christian Universities and Colleges in China have been seeking to devise a simple and uniform system of educational cost accounting. Miss Elsie M. Priest, the field treasurer at the University of Nanking, has developed a very excellent system for that institution which our Council of Higher Education in Shanghai has asked her to put in such a form that it can be used for the entire group.

Miss Priest, who is now in New York on a very brief furlough, is anxious to secure a little expert guidance which will get her started off in the right direction and will put her in touch with the most valuable reference material in this field.

Would it be too much to ask you to give Miss Priest an hour sometime within the next ten days, to go over with her the general outline of what she is doing, and to make suggestions as to how she can best follow it through? We know how busy you are, but we also know that you are deeply interested in these problems of our Christian higher educational institutions in China, and that you will welcome an opportunity to assist if you can possibly find time to do so.

Miss Priest could arrange to see you at almost any time that would suit your convenience between now and November 11th.

Very cordially yours,

B A GARSIDE

BAG:MP

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25 Park Street,
Keene, New Hampshire,
December 25, 1934.

*ack
12/27*

Dear Mr. Evans:

Your letter arrived yesterday and I am hastening to reply to confirm the reservation of room No. 172 as far as I am personally concerned. It is about the last cabin I would have chosen, but I guessed incorrectly this time about the boat being crowded. I have crossed the Pacific twice during the winter months and both times have found so few persons traveling that I did not think there was need for rushing about the cabin. Therefore, it is quite my own fault.

I would prefer to go on the Coolidge as it is one of the fastest boats and the agony is over more quickly than on the other southern route boats. Also, I am late as it is and do not wish to delay my sailing, and am rather loath to have it put ahead. Will you make it quite clear that if they find they can give me a cabin Nos. 140-152 or else 139-151, I shall be glad to have it done. I know there are cancellations many times at the last moment - in fact, the Dollar line in Shanghai has always given me very special treatment on account of the business I book with them, but naturally I cannot expect that kind of thing here!

There is something wrong with the price of the ticket. Mr. Longfellow promised definitely that the ticket would be at the rate of the round trip ticket - the price you quote is the usual rate for one way tickets. Will you please clear this point? As I recall the amount of the ticket, it was around 385.00, and I paid 215.00 leaving the balance to be cleared. I asked for a round trip ticket - they made a mistake and did not send the correct papers and as there was only one day left to clear the account through the banks and we have to deal with the different exchange value of the currency, Mr. Longfellow suggested this adjustment. He wrote the memorandum on the letter to me, and I am sure it is in your hands.

I do not know whether Mrs. Chase will wish to go in this cabin - that is entirely for her to decide, but it will not make any difference to me. I shall most likely be a trifle more seasick in that end of the boat but cannot see that I have anyone to blame for my own stupidity.

I hope you have had a happy Christmas. It was very nice to be home and to share in the family tree - we had sixteen of the family here today counting the grandchildren.

Sincerely yours,

Paul H. ...

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25 Park Street,
Keene, N.H.
December 27, 1934.

ack @ 1/19/35

del @

Mr. C. A. Evans,
Associated Boards for Chr Colleges,
150 Fifth Avenue, New York.

Dear Mr. Evans:

delete 1/31

I have received a letter from Mrs. Slocum who has asked me to arrange to bring back to China a box of dishes which are to be packed by Rothschilds Brothers, Ithaca, New York. It looks to me like a rather small order, but of course dishes require a good deal of packing. I am not sure which is best - to attempt to take it on my ticket, or to have it sent by freight. If the letter reaches you, will you have them send the box to the office and then we can decide when we know the size.

Also, Mrs. Varian and her husband are giving me a victrola for our girls' social hall at the University. I have told her if she will have it delivered to the Methodist room, they can arrange for the packing for shipment. Perhaps these two lots can go together. I may also have another victrola given to me - believe it is to be sent here, but I can send it on to New York to be shipped in one lot.

I am sorry to trouble you with these items when I know you are busy due to the fact that the others are still attending conferences, but I do not know what else I can do. Anyway, I will be away before many weeks so you will all have a bit of rest from Nanking requests!

*Jan 12-7/35
Pa 463*

Will you please arrange to have my January salary sent to the bank at once? There are a good many things that need to be purchased to take back to China, and I seem to be rather short of cash. I shall appreciate this very much, and unless I hear from you shall begin to check against it next week.

Sincerely yours,

Elin M. Pruitt

P.S. Will you look up the Canadian Pacific sailings for me about January 25th. I do not have one of their schedules, and wonder if they may have a boat about that time. In case it is impossible to arrange for the round trip ticket rate with the Dollar people, and the Canadian line has better cabins, I would just as soon go that way - the time is about the same. If this is troublesome, do not worry about it!

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25 Park Street, Keene, N.H.
December 30, 1934.



Acc 1/2/35

Mr. B. A. Garside,
China Colleges, N.Y.C.

Dear Mr. Garside:

Last September I was asked to show our moving pictures to a club here in Keene, but the date conflicted at the time. They are now asking again if I will show them on the 11th. It will mean having the three reels posted to me. I am sure it will not mean anything in the way of support for the work now or in the future! but if it is not too much trouble I am willing to show them. I could return the films to the office or post them to any address desired. If you need them, and if it is not worthwhile to send them here, I shall not care very greatly - shall likely have to give a talk instead! Only please let me know as they wish to send out their club notices.

Miss Hodge has just written to ask if I will arrange to spend one day for a committee meeting for Ginling. She feels we are going around in circles and should come to some decisions. During the past few days my letters from China have been many and they have indicated some new problems, especially at Ginling. The cooperation seems to be working rather badly just this moment between the two schools - a letter from President Chen was particularly gloomy on the subject! Therefore, I am planning to leave for New York on the 16th and will have three days there, starting for the coast on the midnight train on the 19th. In a few days I will ask Mr. Evans to check my dates with the railway people to see that I am correct in my figuring to reach the boat with a slim margin.

I am still waiting to complete my plans for two days in Boston until I hear from you about the Boston conference. As a matter of fact, there are two items about the hospital that I would like to talk over with you, and if we could manage an hour during the 13th or 14th while you were in Boston, it might be worthwhile. However, I expect I can write it with my personal comments - they seem to be uncertain about the future relations between the University and Hospital.

These days must be very busy ones - I have not accomplished the letters I intended to write, but hope to do so in the next day or two.

sincerely yours,

Elmer M. Priest

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25 Park Street,
Keene, N. H.
December 31, 1934.

Ack 1/2/35-

Dear Mr. Garside:

During the past few days I have had word from China of the illness of Mr. Sie - who is acting treasurer during my absence. He had not been in the office for a few weeks when my last letter had been sent, and they were beginning to be worried.

Today I had a letter telling me that if he did not recover so as to be in the office this next month, they would cable you between the 30th of December and the 5th of January asking me to take an earlier boat in order that I might be there for opening of school and registration etc.

If you receive such a cable, I know you will send it on to me immediately, but I am sending this note to say it will be quite satisfactory to go ahead and arrange for an earlier sailing -- only give me ample time to catch the boat and about two days in addition!

I presume he recovered and there will be no cable and no need to go earlier. Mrs. Slocum was a bit upset over it all and I imagine things were rather hectic around the office. I think there is no reason why they could not manage for two weeks - but I would not wish to appear unwilling to cooperate in an emergency.

My young niece is at my elbow waiting for me to take her to see "Little Minister" at the movies and she keeps informing me that we are late now!

Sincerely yours,

Elmer M. Priest

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December 9, 1954

Dear Elsie:

The most that can be said about Mr. Sie now is that he has what seems to be an abscess on the left side of his neck. He went to the hospital two weeks ago and then later to a Chinese doctor, with whom he finished the middle of this week. Mrs. Trimmer, Cheng and Daniels gave him a thro exam. on Friday in an effort to determine the source of this infection. Finally, Mr. Sie told them about an injection gotten at the barber shop the 17th of Nov. It may be that this started from that. He is still running a little temp. so that Dr. Daniels says he cannot go to the office tomorrow. They consider the condition acute. If Mr. Sie does not cooperate in giving them a chance to take a sample of the pus for lab. exam. and in letting them treat the abscess it may anyway, break very soon of itself and if no secondary infection sets in it will clear up comparatively soon of itself. It does not seem to be spreading. His father and wife seem to be in the way of anything that sounds like an operation, so Dr. Daniels thinks.

The X-ray has to be considered negative which they took Friday. And so there it stands. He has been out of the office since the Board Meeting except for one day and two half-days. If he is not back in the office before you receive this I will cable you the 30th, or before that date if it seems indicated that he is to be out some time longer. Mr. Sie and Mr. Chu seem to feel that four to six weeks absence can be covered all right without jeopardizing the routine. I know there are other considerations in your mind as well as routine work and that is why I have pressed for something definite from Dr. Daniels.

word did not come from him and so I went over at 7:00. It is 7:30 now so I'll send this note and trust it does not upset you more than it helps.

In all Mr. Sie has been to the hospital twice and we hope to get him there again tomorrow.

Lovingly, yours,

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